

Kiley & Associates

July 30, 2026

Ms. Rubi Rizo
District Manager
East Kern Health Care District
9300 N Loop Blvd
California City, CA 93505

Dear Ms. Rizo,

I am writing to provide an overview of how Kiley & Associates can support the East Kern Health Care District in advancing its federal advocacy and grants strategy. Our firm has a long record of securing funding and policy wins for local governments, including many special districts across California.

For more than a decade, Kiley & Associates has delivered results for local governments, special districts, and public agencies. We help our clients identify federal funding opportunities, strengthen their voice in Washington, and secure critical resources. Our tailored and proactive approach ensures that each client receives high-level, strategic support aligned to their mission and objectives.

We propose to deliver a comprehensive federal/state advocacy and grants support engagement for the East Kern Health Care District with the following scope of work:

Scope of Work (Annual):

Federal Advocacy & Grants Support:

- Develop a federal roadmap targeting key infrastructure funding opportunities
- Develop a federal roadmap targeting key building and healthcare opportunities
- Pursue at least 1–2 congressionally directed spending (earmark) requests per Fiscal Year.
- Identify and assist with 3–5 relevant state/federal grant programs annually.
- Provide application guidance, data calls, draft narratives, and submission support.
- Track deadlines, eligibility changes, and program scoring criteria.

State -Level Engagement:

- Engage with key committees and caucuses in Sacramento to monitor legislation impacting water and fire infrastructure, conservation, and ratepayer protection, and ensure your priorities are reflected in state policy discussions.
- Pursue alignment with state grant and financing opportunities to maximize leverage of federal and state dollars for projects.

Congressional & Agency Engagement:

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- Arrange and support 7–10 meetings per year between District leadership and key federal stakeholders (congressional offices; HUD; USDA Rural Development; FEMA).
- Elevate the District's visibility with the California delegation and federal agencies.
- Coordinate delegation letters of support and priority listings prior to CPF/CDS windows.

Policy & Compliance Guidance:

- Provide quarterly updates on infrastructure regulatory developments, grant windows, and policy shifts.

D.C. Fly-In Planning:

- Plan and support one annual trip to Sacramento and Washington, D.C., to meet with lawmakers, agency staff, and federal program officers — timed around key federal deadlines.

Strategic Support & Troubleshooting:

- Help resolve federal-level issues impacting the District (e.g., HHS reimbursements, infrastructure delays).
- Monitor emerging opportunities for facilities, healthcare, equipment, vehicles and overall facilities

Expected Return on Investment (ROI):

In Year One, our objective is to help the District secure between \$250K–\$1.5M in competitive grants and/or congressionally directed spending. Our approach builds long-term funding pipelines while enhancing the District's strategic influence at the federal level.

Relevant Experience:

Kiley & Associates has successfully supported special districts, and municipalities across California. Past successes include but are not limited to:

- Delivered multiple >\$1M federal support packages for emergency operations, utility resilience, and small-system infrastructure upgrades in multiple California jurisdictions.
- Secured earmarks and competitive grants for buildings, fire, water, stormwater, and distribution system projects serving disadvantaged and rural populations.
- Guided local agencies through complex match, eligibility, and regulatory hurdles to unlock principal forgiveness and lower local cost share.

Our team includes former congressional staff, attorneys, and policy experts with extensive experience in federal grant programs, public safety legislation, and agency operations. You will have direct access to our senior team, including our President, Chief Counsel, and Vice President.

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Kiley & Associates would be honored to serve as your federal advocate. Should you decide to hire our team, we are prepared to begin immediately and recommend scheduling a strategy session to align on priorities. Our monthly retainer for our services is \$2,285 per month.

Thank you for your time and consideration. Please do not hesitate to contact me directly with any questions.

Very respectfully,



Jayson Braude
Chief Counsel

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2 Attachments:

1. Team Biographies
2. Recent Experience and References

Kiley & Associates

Attachment I: Team Biographies

Gregory T. Kiley-President, Kiley & Associates

Gregory Kiley is President of Kiley & Associates, LLC. Since retiring from federal service, he has consulted to federal, state and local governments, and industry and non-profit entities on national security policy and processes. He has written for the Center for Strategic and International Studies among others.

Prior to working in the private sector, Mr. Kiley served 25 years in the federal government, concentrating on local governments, defense and national security. He spent six years as a senior professional staff member for the Senate Armed Services Committee. As lead staff for two subcommittees, his oversight portfolio included all military air and ground systems, military logistics and readiness, and the defense budget. His responsibilities included coordinating and conducting congressional hearings, developing and drafting legislation, and negotiating and staffing passage of annual National Defense Authorization Acts and supplemental spending bills.

Mr. Kiley began his professional career in the U.S. Air Force, culminating as a senior pilot, flying C-130 aircraft and deploying throughout the world. Greg also held positions as a wing plans officer, maintenance officer, and information management officer. Greg lives in Washington, D.C. with his wife and daughters.

Jayson J. Braude-Chief Counsel, Kiley & Associates

Jayson Braude is the Chief Counsel to Kiley & Associates. Jayson Braude grew up in the Los Angeles area and is the grandson of former United States Congressman Glenn Anderson. Jayson worked for United States Senators Kent Conrad and Sherrod Brown in Washington, D.C. After law school, he worked as Legislative Counsel for United States Congresswoman Janice Hahn, where he staffed the Congresswoman on the House Transportation and Infrastructure Committee. He then became the District Director for Congresswoman Nanette Diaz Barragan in her San Pedro office. Jayson has over fifteen-years of experience in government affairs and maintains contacts all over Capitol Hill and throughout federal, state and local agencies. Jayson is a graduate of UC Santa Barbara and received his law degree from Southwestern Law School in Los Angeles. Jayson is a member of the Washington Bar and resides in Washington, D.C.

Kimberly J. VanWyhe-Vice President, Kiley & Associates

Kimberly is currently Vice President of Kiley & Associates, focusing on business development and policy and strategy development. Kimberly received her BA in Political Science from St. John's University in 2004 and received her MBA in International Business with a concentration in consulting and holds a certification in Global Oil and Gas Management from the Thunderbird

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School of Global Management. Kimberly's previous professional experience includes working on multiple political campaigns on both the state and federal level, working for the Alaska State Legislature as well as working for the Cohen Group, a defense-oriented consulting firm founded by former Secretary of Defense William Cohen. She then served as the Director of Energy Policy at the American Action Forum, a D.C. think tank focusing on economic, domestic, and fiscal policy issues. Kimberly was raised in Fairbanks, Alaska and currently resides in Washington, D.C.

Michael Lane, Senior Partner, Kiley & Associates

Michael Lane is a Senior Partner at Kiley & Associates, specializing in federal supply chain policy, risk management, and government affairs. A former U.S. Army officer, he led the deployment of a logistics and sustainment company to Iraq in 2011 before transitioning to federal consulting. Mike has advised key agencies—including the Departments of State, Treasury, and Defense—on procurement, logistics, and risk management. He also has supported major defense contractors and aerospace firms navigating federal regulations. With deep expertise in supply chain resilience and national security policy, Mike advocates for clients facing legislative and regulatory challenges. A longtime Washington, D.C. resident, he leverages strong relationships across Capitol Hill and federal agencies to drive results.

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Attachment II: Recent Experience and References

Kiley & Associates has strong ties at the federal level with both the legislative and executive branches. Every member of our team has developed professional working relationships with Republican and Democratic Members of the Senate and House, as well as with their personal staffs, and the staffs of key Senate and House committees. Further, we have key allies within the White House staff and across the Trump Administration.

Kiley & Associates' size, structure and personalized approach allows us to provide proactive, cost-effective representation to all our clients.

We are extremely proud of our work for our city clients across the State of California. The accomplishments and experience gained from the recent work below in other local governments is a sample of similar work we would apply to Arrowbear Park County Water District.

2024- Present. Monte Vista Water District, CA.

- Secured **\$1,092,000** for a Pipeline Replacement Project; organized multiple site visits for Congressman Torres; supported high-level meetings with EPA regarding WIFIA Loan issues; monitored water-related legislation in Sacramento; worked with the Bureau of Reclamation to unfreeze a major grant; and initiated a relationship with senior White House officials.

2024-Present. Crestline Village Water District, CA.

- Secured a **\$1,000,000** CPF award for Water Efficiency and Infrastructure Updates.

2021 – Present. Chino Valley Fire Protection District, South Lake Fire Protection District, Stinson Beach Fire Protection District.

- Successfully supported FY 26 and Projected FY27 earmarks for millions of dollars.
- Facilitated meetings between District leadership and congressional offices to advance funding priorities and strengthen federal relationships.
- Monitored federal appropriations developments and provided timely updates on public safety funding opportunities relevant to District operations.
- Assisted with letters of support and agency correspondence in connection with federal grant applications and earmark requests.

2019-Present. City of Carson, California.

- Provided guidance and counsel to the Mayor and City Council on various matters related to COVID-19, including updates on federal policy and federal grant opportunities.

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- Organized a Federal Small Business Administration virtual meeting to educate Carson business owners on the Paycheck Protection Program.
- Coordinated meetings between Carson Council members, the FAA, and the Long Beach Airport regarding noise complaints from residents.
- Facilitated meetings with FEMA and the United States Treasury to ensure Carson was receiving their fair share of the municipal funding from the American Rescue Plan.
- Renewed the City's relationship with United States Senator Dianne Feinstein and helped the City apply for earmarks and Community Improvement Projects (CIPs) with her office, which includes the potential of over a million dollars for parks funding within the City.
- Worked with the Federal Communications Commission to promote the Emergency Broadband Benefit to Carson residents, which will provide them up to \$50 per month towards broadband service for eligible households and a one-time discount of up to \$100 to purchase a computer or tablet.
- At the request of the City, approached the U.S. Postal Service in Washington, D.C. to investigate long-running postal problems within the City of Carson with a goal to improve mail service for Carson residents.
- Worked with the City to explore renewable energy opportunities, including electric vehicle charging throughout Carson and solar power at City Hall and other City-owned buildings.
- Brought in the U.S. Army Corps of Engineers and the U.S. Environmental Protection Agency to help the City with the problem at the Domínguez Channel.
- Helped the City secure a \$2 million federal earmark from their Congressman for an infrastructure project at Carson Veterans Park.
- Helped the City secure a Senate earmark for \$1.5 million that Senator Padilla submitted to the Senate Appropriations Committee for street and landscaping improvements.

2019-Present. **City of South Gate, California.**

- Developed a federal funding and policy agenda for the Mayor, Council and City department heads. Created federal government agendas and provided federal outreach and funding opportunities. Provide the City with relevant hearing schedules and grant announcements.

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- Arranged for City officials to meet with federal officials on the COVID-19 Funeral Assistance program which provided thousands of dollars for families in the City who lost a loved one.
- Provided the City with Congressional and White House updates detailing legislative action in Washington.
- Worked with the City to secure earmarks for \$1.5 million in road improvements to Garfield Avenue, of which Congresswoman Barragán submitted to the House Committee on Transportation and Infrastructure for approval.
- Worked with South Gate, Los Angeles County Metro, and Congress for millions of dollars in funding for the West Santa Ana Branch light rail line. Started a dialogue between the City and the office of recently appointed United States Senator Alex Padilla.
- Worked with the City and the EPA to keep the South Gate Superfund sites at the forefront of the agencies' federal priorities.
- Worked closely with the City and federal officials after the January 2020 Delta Airlines Fuel Release over Southeast Los Angeles. Facilitated a Zoom call between the White House and the City of South Gate. South Gate Councilwoman Denise Diaz also participated in this extremely informative and crucial White House conversation with Intergovernmental Affairs Director Eduardo Cisneros.
- Engaged with the United States Conference of Mayors, providing South Gate a seat at the table for numerous federal decisions.
- Helped the City secure an earmark for \$1 million that the Congresswoman submitted to the House Appropriations Committee for drinking water improvements.
- Helped the City secure an earmark for \$1.5 million that Senator Padilla submitted to the Senate Appropriations Committee for street and landscaping improvements.
- Helped the City secure an earmark for \$1.25 million that both Senator Feinstein and Senator Padilla submitted to the Senate Appropriations Committee for upgrades to the City's Emergency Operations Center.

2020-Present. **City of Lynwood, California.**

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- Organized meetings for the City and the Port of Los Angeles regarding the shipping backlog and the supply chain issues currently impacting the region, traffic, and the environment.
- Worked with the U.S. Department of Housing and Urban Development to secure a \$1 million dollar award for the City of Lynwood. Worked with the EPA to bring in senior White House officials to the City for a tour and meetings.
- Worked with Congressional officials and the City to ensure Lynwood is maximizing COVID-19 FEMA reimbursements and implementing ARPA funding for maximum usage.
- Helped the City with numerous matters related to compliance and accounting of the ARPA. Worked with the City to push for Federal legislation that allows for 30% of ARPA recovery funding to be spent on transportation projects or community projects. Helped the City secure an earmark for \$1.3 million that their Congresswoman submitted to the House Appropriations Committee for renovations to the City's Senior Center.
- Helped the City secure Senate earmarks that were submitted to the Senate Appropriations Committee. Senator Feinstein secured funding for public safety radio.

References

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Kiley & Associates

GOVERNMENT AFFAIRS · WASHINGTON, DC

Federal funding and advocacy for California municipalities and special districts

Who We Are

Kiley & Associates is a Washington, DC federal advocacy and government relations firm founded in 2009. We represent cities, special districts, and public agencies before Congress and the federal agencies, turning local priorities into federal dollars. We have deep expertise supporting special districts such as water, fire protection, resource conservation, and mosquito and vector control districts. We are high-touch and outcome-driven, with active relationships across House and Senate appropriations offices.

What We Do

Federal Funding

We identify, pursue, and secure federal funding through Community Project Funding (CPF), Congressionally Directed Spending (CDS), and competitive grants across every relevant agency. From earmark strategy through committee advocacy to final award, we manage the full funding lifecycle.

Direct Advocacy

We serve as your direct line to Washington. When a project stalls or an issue lands at a federal agency, we engage the right office, such as DOT, EPA, or the Army Corps of Engineers, and any other agency where the problem sits, to cut through the delay and resolve it on your behalf, pressing your case with the people who can act.

Government Intelligence

We monitor, analyze, and distill Washington developments across legislation, regulation, and emerging opportunities into actionable intelligence, so your leadership can act early and stay ahead of policy shifts.

CY2026-FY2027 Funding Results

Pending final enactment into law

\$43.2M

FEDERAL FUNDING SECURED

40

PROJECTS FUNDED

29

CLIENTS SERVED

93.1%

CLIENT SUCCESS RATE, YEAR ONE

Across 40 approved House projects, awards ranged from \$250,000 to \$5.75 million, averaging just over \$1 million per project. Every project was identified, packaged, and advocated through committee on behalf of a client.

Kiley & Associates

Our clients stay. **98 percent of returning clients** win funding year over year. You get deep congressional access, full-cycle CPF strategy, and a focused roster where every project gets worked, not just submitted.

Greg Kiley

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KILEY & ASSOCIATES

Federal Government Relations

FY2027 Community Project Funding

Approved Projects (Pending Signature Into Law) - House of Representatives

Kiley & Associates secured \$43,226,483 in federal appropriations across 40 projects for 29 clients in FY2027.

Portfolio Summary

Total Projects Funded	40
Unique Clients Served	29
Total Funding Secured	\$43,226,483
Minimum Award	\$250,000
Maximum Award	\$5,750,000
Average Award	\$1,080,662
FY2027 Client Success Rate	93.1% (27/29)

FY2027 Approved Projects

Client	Project	Amount
Abalone Cove Landslide District	Abalone Cove Landslide Project	\$1,007,060
City of Artesia	Public Service Center Renovations Project	\$1,000,000
City of Bell	Nueva Vista Park Improvements	\$250,000
City of Carson	Carson Community Center Upgrade for Seniors and Older Adults	\$1,250,000
City of Cerritos	C-4 Water Well Replacement	\$746,868
Chino Valley Fire Protection District	Fire Station 66 Facility Modernization Project	\$1,000,000
Chino Valley Fire Protection District	Chino Valley Fire District Urban Search and Rescue Vehicle	\$1,000,000
Coachella Valley Mosquito District	Coachella Valley Regional Sterile Mosquito Insectary and Public Health Campus Expansion Project	\$1,250,000
Crestline Water District	Wylershorn Main Line Replacement	\$1,000,000
City of Grandview, TX	City of Grandview Flood Resilience & Emergency Access Improvement Project	\$2,000,000
City of Indian Wells	Highway 111 Safety Improvement Project	\$3,000,000
City of Jurupa Valley	Critical Infrastructure Andalusia Road Project	\$500,000
City of Jurupa Valley	Jurupa Valley Disaster Communications Project	\$750,000
City of Jurupa Valley	Rubidoux Community Center Project	\$500,000

Client	Project	Amount
City of Jurupa Valley	Emergency Operations Center Project	\$581,533
Klondike Canyon Landslide District	Klondike Canyon Landslide Project	\$1,007,060
City of La Quinta	La Quinta Critical Infrastructure Improvements Project	\$5,000,000
City of Lakewood	Bloomfield Park Pickleball and Basketball Courts Project	\$500,000
City of Lakewood	Water Storage Facility & Helicopter Hydrant Project	\$746,868
City of Lakewood	Bloomfield Park Improvements	\$850,000
City of Lynwood	Lynwood Bateman Hall Renovations	\$1,500,000
Nevada County Fire	Nevada County Consolidated Fire District	\$558,161
City of Ojai	Multi Modal Emergency Alert	\$1,007,060
Palmdale Water District	Joshua Acres Water System Consolidation and Drinking Water Infrastructure Improvement Project	\$746,868
Palmdale Water District	Leslie O Carter Water Treatment Plant	\$746,868
City of Paramount	Paramount Park Community Center Expansion	\$850,000
City of Patterson	I-5/Sperry Avenue Interchange Phase I	\$850,000
City of Patterson	Del Puerto Creek Recharge and Recovery Project	\$746,868
City of Perris	South Perris Fire Station Project	\$500,000
City of Perris	4th Street Roadway and Safety Improvements Project	\$500,000
City of San Fernando	San Fernando Transportation Improvement Project	\$250,000
City of San Fernando	Las Palmas Park and Community Center Revitalization Project	\$850,000
City of San Juan Bautista	San Juan Bautista Drinking Water Infrastructure Project	\$746,868
San Mateo RCD	Water System Improvements	\$746,868
City of South Gate	South Gate State Street Mobility and Safety Improvements	\$250,000
South Lake Fire Protection District	South Lake County Fire Protection District's Hidden Valley Fire Station Project	\$803,000
Stinson Beach Fire Protection District	Wildland Urban Interface Fire Engine Acquisition	\$803,000
City of Upland	Emergency Operations Center Retrofit Project	\$581,533
City of Upland	City of Upland Foothill Boulevard Street Rehabilitation Project	\$500,000
City of Wildomar	Wildomar Roadway Improvement Project	\$5,750,000



EKHCD Strategic Action Plan

Federal Advocacy, Grants & Strategic Funding Initiative

In Partnership with Kiley & Associates

2026-2030 Implementation Framework

Kiley & Associates proposed providing federal advocacy, grant development, congressional engagement, agency coordination, and strategic funding support to EKHCD, including identifying grant opportunities, pursuing congressional earmarks, facilitating federal agency meetings, and supporting annual advocacy visits to Sacramento and Washington, D.C.

Strategic Objective

Leverage Kiley & Associates to secure state and federal resources, strengthen legislative relationships, expand healthcare infrastructure opportunities, and position EKHCD as a leading rural healthcare district in California.

Year 1 Priorities (2026-2027)

Initiative 1

Federal Funding Roadmap

Lead

- Kiley & Associates
- District Manager

Actions



- ✓ Conduct Federal Funding Assessment
- ✓ Identify healthcare infrastructure funding opportunities
- ✓ Identify behavioral health funding opportunities
- ✓ Identify telehealth funding opportunities
- ✓ Develop 3-Year Federal Funding Pipeline

KPIs

KPI	Target
Funding Roadmap Completed	100%
Eligible Grant Programs Identified	15+
Federal Funding Opportunities Evaluated	25+
Priority Projects Matched to Funding Sources	100%

Tracking Tools

- Microsoft Lists
- SharePoint Grant Repository
- Power BI Funding Dashboard

Initiative 2

Congressional Earmark Strategy

Kiley & Associates proposes pursuing 1 to 2 Congressional Directed Spending requests annually.

Actions

- ✓ Identify healthcare capital projects
- ✓ Develop project narratives
- ✓ Obtain congressional letters of support



- ✓ Submit annual CDS/Earmark requests

Potential EKHCD Projects

- Community Wellness Center
- Behavioral Health Center
- Mobile Health Unit
- Healthcare Campus Infrastructure
- Telehealth Technology Hub

KPIs

KPI	Target
Earmark Projects Submitted	2 annually
Congressional Meetings Conducted	10 annually
Congressional Letters Obtained	5+
Federal Funding Requested	\$2M+ annually

Tracking Tools

- Congressional Engagement Tracker
- CRM Database
- Power BI Legislative Dashboard

Initiative 3

Healthcare Infrastructure Funding

Actions

- ✓ Develop Healthcare Campus Funding Strategy
- ✓ Pursue USDA Rural Development funding
- ✓ Pursue HUD opportunities
- ✓ Pursue HRSA healthcare facility programs



- ☒ Pursue FEMA and resilience opportunities

Kiley & Associates specifically identifies HUD, USDA Rural Development, and federal agency engagement as part of its proposed services.

KPIs

KPI	Target
Federal Infrastructure Applications	5 annually
Capital Funding Opportunities Identified	10
Funding Secured	\$500,000+ Year 1
Healthcare Campus Funding Plan Completed	100%

Tracking Tools

- Smartsheet
- SharePoint
- Power BI Capital Dashboard

Initiative 4

Legislative Affairs Program

Actions

- ☒ Develop EKHCD Federal Legislative Agenda
- ☒ Develop State Legislative Agenda
- ☒ Schedule Congressional Delegation Meetings
- ☒ Schedule Sacramento Agency Meetings
- ☒ Conduct Quarterly Legislative Briefings

KPIs



KPI	Target
Federal Meetings Conducted	7-10 annually
State Meetings Conducted	10 annually
Legislative Briefings Produced	4 annually
Funding Requests Submitted	10+ annually

Kiley & Associates proposes arranging 7-10 federal stakeholder meetings annually and conducting policy monitoring activities.

Tracking Tools

- Microsoft Planner
- Teams
- Legislative Action Tracker

Initiative 5

Grant Development Program

Actions

- ✓ Establish EKHCD Grant Team
- ✓ Create Grant Opportunity Calendar
- ✓ Develop Grant Review Committee
- ✓ Prepare Grant Readiness Library
- ✓ Launch Annual Grant Strategy Session

Kiley & Associates proposes identifying and assisting with 3-5 federal or state grant opportunities annually and providing application support.

KPIs

KPI	Target
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Grants Submitted	5+ annually
Grant Success Rate	30%+
Grant Funding Awarded	\$250K-\$1.5M
Funding Sources Diversified	5+ agencies

Tracking Tools

- Grant Lifecycle Tracker
- SharePoint
- Power BI Grant Dashboard

Initiative 6

Washington D.C. and Sacramento Advocacy Program

Kiley & Associates proposes supporting one annual Sacramento and Washington D.C. advocacy trip.

Actions

- ☒ Schedule Annual D.C. Fly-In
- ☒ Schedule State Capitol Legislative Day
- ☒ Organize Agency Visits
- ☒ Conduct Healthcare Facility Tours
- ☒ Present EKHCD Strategic Priorities

KPIs

KPI	Target
Advocacy Trips Conducted	2 annually
Federal Agencies Visited	5+
Legislators Engaged	15+
Follow-Up Actions Completed	100%

Initiative 7

Strategic Partnership Development

Potential Federal Partners

- HRSA
- CMS
- USDA Rural Development
- HUD
- FEMA
- SAMHSA
- CDC

Actions

- ☒ Build agency relationship map
- ☒ Develop agency engagement schedules
- ☒ Participate in federal programs and briefings
- ☒ Submit project concept papers

KPIs

KPI	Target
Agency Relationships Established	10
Agency Briefings Conducted	6 annually
Federal Opportunities Identified	20 annually
Strategic Partnerships Formed	5 annually

Executive Dashboard



Quarterly Board Report

Funding Metrics

- Total Grants Submitted
- Total Grants Awarded
- Federal Funding Secured
- State Funding Secured
- Earmark Requests Submitted

Advocacy Metrics

- Congressional Meetings
- Federal Agency Meetings
- State Capitol Meetings
- Advocacy Outcomes

Infrastructure Metrics

- Campus Development Funding
- Facility Projects Supported
- Funding Pipeline Status

Partnership Metrics

- Active Federal Partners
- State Agency Partners
- Healthcare Consortium Partners

Five-Year Success Targets (2030)

Measure	Target
Total Grant Funding Secured	\$5M+
Federal Earmark Funding	\$2M+
Federal Agency Partnerships	15
Legislative Meetings Conducted	75+



Healthcare Capital Projects Funded	5
Behavioral Health Funding Secured	\$1M+
Federal Advocacy Trips	10
Grant Success Rate	35%+

Strategic Outcome

By 2030, EKHCD will have established a sustainable federal advocacy and grant acquisition program supported by Kiley & Associates, creating a recurring pipeline of state and federal resources to advance healthcare access, behavioral health services, workforce development, wellness programs, and long-term healthcare campus development throughout East Kern.

East Kern Health Care District
Budget vs. Actuals: Budget_FY27 Rev-1 Unaudited
 July 2026 - July 2026

	Jul 2026					Year to date Total				
	Actual	Budget	over Budget	Remaining	% of Budget	Actual	Budget	over Budget	Remaining	% of Budget
Income										
4010 Property Tax Revenues	3,256.79	20,833.33	-17,576.54	17,576.54	15.63%	3,256.79	250,000.00	-246,743.21	246,743.21	1.30%
4015 Reimbursement	890.00		890.00	-890.00		890.00	0.00	890.00	-890.00	
4030 Lease Income	3,022.65	3,083.33	-60.68	60.68	98.03%	9,067.95	37,000.00	-27,932.05	27,932.05	24.51%
4040 Interest Income	7,586.31	1,416.67	6,169.64	-6,169.64	535.50%	7,586.31	17,000.00	-9,413.69	9,413.69	44.63%
Transfer	0.00		0.00	0.00		0.00	0.00	0.00	0.00	
Total Income	\$ 14,755.75	\$ 25,333.33	-\$ 10,577.58	\$ 10,577.58	58.25%	\$ 20,801.05	\$ 304,000.00	-\$ 283,198.95	\$ 283,198.95	6.84%
Gross Profit	\$ 14,755.75	\$ 25,333.33	-\$ 10,577.58	\$ 10,577.58	58.25%	\$ 20,801.05	\$ 304,000.00	-\$ 283,198.95	\$ 283,198.95	6.84%
Expenses										
6100 General Operating Expenses		0.00	0.00	0.00		0.00	0.00	0.00	0.00	
6120 Bank Service Charges	8.00	8.33	-0.33	0.33	96.04%	8.00	100.00	-92.00	92.00	8.00%
6150 Depreciation Expense		0.00	0.00	0.00		0.00	0.00	0.00	0.00	
6155 Directors Fees	2,700.00	3,000.00	-300.00	300.00	90.00%	2,700.00	36,000.00	-33,300.00	33,300.00	7.50%
6160 Dues and Subscriptions	239.42	833.33	-593.91	593.91	28.73%	485.00	10,000.00	-9,515.00	9,515.00	4.85%
6165 Election Costs - Kern County		416.67	-416.67	416.67	0.00%	0.00	5,000.00	-5,000.00	5,000.00	0.00%
6170 Groundskeeper		0.00	0.00	0.00		0.00	0.00	0.00	0.00	
6243 Modular Unit Rental	1,945.56	950.00	995.56	-995.56	204.80%	1,945.56	11,400.00	-9,454.44	9,454.44	17.07%
6281 Board Meeting Costs-Zoom Mtgs		0.00	0.00	0.00		0.00	0.00	0.00	0.00	
6345 Supplies	996.06	333.33	662.73	-662.73	298.82%	1,037.98	4,000.00	-2,962.02	2,962.02	25.95%
6386 Tax Collection Charges		0.00	0.00	0.00		0.00	0.00	0.00	0.00	
6550 Office Supplies	1,336.49	166.67	1,169.82	-1,169.82	801.88%	2,047.92	2,000.00	47.92	-47.92	102.40%
Total 6100 General Operating Expenses	\$ 7,225.53	\$ 5,708.33	\$ 1,517.20	-\$ 1,517.20	126.58%	\$ 8,224.46	\$ 68,500.00	-\$ 60,275.54	\$ 60,275.54	12.01%
6180 Insurance		0.00	0.00	0.00		0.00	0.00	0.00	0.00	
6185 Liability Insurance		1,664.75	-1,664.75	1,664.75	0.00%	0.00	19,977.00	-19,977.00	19,977.00	0.00%
6190 Work Comp		84.58	-84.58	84.58	0.00%	0.00	1,015.00	-1,015.00	1,015.00	0.00%
Total 6180 Insurance	\$ 0.00	\$ 1,749.33	-\$ 1,749.33	\$ 1,749.33	0.00%	\$ 0.00	\$ 20,992.00	-\$ 20,992.00	\$ 20,992.00	0.00%
6240 Miscellaneous		0.00	0.00	0.00		0.00	0.00	0.00	0.00	
6242 Community Support		833.33	-833.33	833.33	0.00%	0.00	10,000.00	-10,000.00	10,000.00	0.00%
Total 6240 Miscellaneous	\$ 0.00	\$ 833.33	-\$ 833.33	\$ 833.33	0.00%	\$ 0.00	\$ 10,000.00	-\$ 10,000.00	\$ 10,000.00	0.00%

East Kern Health Care District
Budget vs. Actuals: Budget_FY27 Rev-1 Unaudited
 July 2026 - July 2026

	Jul 2026				Year to date Total			
6270 Professional Fees		0.00	0.00	0.00	0.00	0.00	0.00	
6280 Legal Fees	3,281.10	4,166.67	-885.57	885.57	3,281.10	50,000.00	-46,718.90	46,718.90 6.56%
6283 Prof Services Accounting	5,608.00	1,750.00	3,858.00	-3,858.00	5,608.00	21,000.00	-15,392.00	15,392.00 26.70%
6285 Audit Expense		1,000.00	-1,000.00	1,000.00	0.00%	12,000.00	-6,000.00	6,000.00 50.00%
6287 Consulting -Miscellaneous Consultants		2,083.33	-2,083.33	2,083.33	0.00%	25,000.00	-25,000.00	25,000.00 0.00%
Total 6270 Professional Fees	\$ 8,889.10	\$ 9,000.00	-\$ 110.90	\$ 110.90	\$ 14,889.10	\$ 108,000.00	-\$ 93,110.90	\$ 93,110.90 13.79%
6300 Repairs & Maintenance		0.00	0.00	0.00	0.00	0.00	0.00	
6310 R&M - North Loop Bldg		0.00	0.00	0.00	782.03	0.00	-782.03	
6311 Large Item Repairs & Maint-N Loop	3,843.75	0.00	3,843.75	-3,843.75	3,843.75	0.00	3,843.75	-3,843.75
6312 North Loop Construction		0.00	0.00	0.00	0.00	0.00	0.00	
6490 Pest Control		250.00	-250.00	250.00	0.00%	0.00	-3,000.00	3,000.00 0.00%
Total 6310 R&M - North Loop Bldg	\$ 3,843.75	\$ 250.00	\$ 3,593.75	-\$ 3,593.75	\$ 4,625.78	\$ 3,000.00	\$ 1,625.78	\$ 1,625.78 154.19%
6318 R&M - Bay Ave		0.00	0.00	0.00	0.00	0.00	0.00	
6319 Fire Damage	843.75	3,333.33	-2,489.58	2,489.58	25.31%	843.75	40,000.00	-39,156.25 39,156.25 2.11%
6320 R & M - Bay Ave Bldg		0.00	0.00	0.00		0.00	0.00	
Total 6318 R&M - Bay Ave	\$ 843.75	\$ 3,333.33	-\$ 2,489.58	\$ 2,489.58	25.31%	\$ 843.75	\$ 40,000.00	-\$ 39,156.25 \$ 39,156.25 2.11%
Total 6300 Repairs & Maintenance	\$ 4,687.50	\$ 3,583.33	\$ 1,104.17	-\$ 1,104.17	130.81%	\$ 5,469.53	\$ 43,000.00	-\$ 37,530.47 \$ 37,530.47 12.72%
6350 Conference and Travel		0.00	0.00	0.00		0.00	0.00	
6370 Meals	50.79	416.67	-365.88	365.88	12.19%	113.14	5,000.00	-4,886.86 4,886.86 2.26%
6380 Travel	1,345.48	1,500.00	-154.52	154.52	89.70%	1,796.43	18,000.00	-16,203.57 16,203.57 9.98%
6383 Online Training/Webinars	683.64	416.67	266.97	-266.97	164.07%	713.88	5,000.00	-4,286.12 4,286.12 14.28%
6385 Conference Fees	130.00	583.33	-453.33	453.33	22.29%	130.00	7,000.00	-6,870.00 6,870.00 1.86%
Total 6350 Conference and Travel	\$ 2,209.91	\$ 2,916.67	-\$ 706.76	\$ 706.76	75.77%	\$ 2,753.45	\$ 35,000.00	-\$ 32,246.55 \$ 32,246.55 7.87%
6390 Utilities		0.00	0.00	0.00		0.00	0.00	
6400 Gas and Electric	1,967.55	1,041.67	925.88	-925.88	188.88%	1,967.55	12,500.00	-10,532.45 10,532.45 15.74%
6410 Water		0.00	0.00	0.00		0.00	0.00	
6412 Water 9300 N Loop	284.40	375.00	-90.60	90.60	75.84%	574.56	4,500.00	-3,925.44 3,925.44 12.77%
6414 Water 8051/6101 Bay Ave	70.00	83.33	-13.33	13.33	84.00%	140.00	1,000.00	-860.00 860.00 14.00%
Total 6410 Water	\$ 354.40	\$ 458.33	-\$ 103.93	\$ 103.93	77.32%	\$ 714.56	\$ 5,500.00	-\$ 4,785.44 \$ 4,785.44 12.99%

East Kern Health Care District
Budget vs. Actuals: Budget_FY27 Rev-1 Unaudited
 July 2026 - July 2026

	Jul 2026				Year to date Total					
6420 Trash	873.24	458.33	414.91	-414.91	190.53%	1,330.79	5,500.00	-4,169.21	4,169.21	24.20%
6440 Internet/Telephone/Alarm	22.89	0.00	22.89	-22.89		33.72	0.00	33.72	-33.72	
6330 Alarm Monitoring-Bay Ave Bldg	99.98	50.00	49.98	-49.98	199.96%	99.98	600.00	-500.02	500.02	16.66%
6395 Telephone	324.70	291.67	33.03	-33.03	111.32%	564.58	3,500.00	-2,935.42	2,935.42	16.13%
6442 Internet 9300 N Loop	436.53		436.53	-436.53		596.53	0.00	596.53	-596.53	
6444 Internet 8051/8101 Bay Ave	5,264.95	2,666.67	2,598.28	-2,598.28	197.44%	7,778.08	32,000.00	-24,221.92	24,221.92	24.31%
Total 6440 Internet/Telephone/Alarm	\$ 6,149.05	\$ 3,008.34	\$ 3,140.71	-\$ 3,140.71	204.40%	\$ 9,072.89	\$ 36,100.00	-\$ 27,027.11	\$ 27,027.11	25.13%
Total 6390 Utilities	\$ 9,344.24	\$ 4,966.67	\$ 4,377.57	-\$ 4,377.57	188.14%	\$ 13,085.79	\$ 59,600.00	-\$ 46,514.21	\$ 46,514.21	21.96%
6560 Payroll Expenses		0.00	0.00	0.00		0.00	0.00	0.00	0.00	
6562 Payroll Federal/EDD Taxes	1,258.94	1,350.00	-91.06	91.06	93.25%	5,846.88	16,200.00	-10,353.12	10,353.12	36.09%
6565 Payroll Wage Expenses	9,704.90	8,166.67	1,538.23	-1,538.23	118.84%	19,766.98	98,000.00	-78,233.02	78,233.02	20.17%
Total 6560 Payroll Expenses	\$ 10,963.84	\$ 9,516.67	\$ 1,447.17	-\$ 1,447.17	115.21%	\$ 25,613.86	\$ 114,200.00	-\$ 88,586.14	\$ 88,586.14	22.43%
Total Expenses	\$ 43,320.12	\$ 38,274.33	\$ 5,045.79	-\$ 5,045.79	113.18%	\$ 70,036.19	\$ 459,292.00	-\$ 389,255.81	\$ 389,255.81	15.25%
Net Operating Income	-\$ 28,564.37	-\$ 12,941.00	-\$ 15,623.37	\$ 15,623.37	220.73%	-\$ 49,235.14	\$ 155,292.00	\$ 106,056.86	-\$ 106,056.86	31.70%
Other Expenses										
6700 Annexation with Ridgecrest Regional Hospital		0.00	0.00	0.00		0.00	0.00	0.00	0.00	
8100 Expenses From Reserves			0.00	0.00		0.00	0.00	0.00	0.00	
8110 N Loop Repairs		22,811.75	-22,811.75	22,811.75	0.00%	0.00	273,741.00	-273,741.00	273,741.00	0.00%
Total 8100 Expenses From Reserves	\$ 0.00	\$ 22,811.75	-\$ 22,811.75	\$ 22,811.75	0.00%	\$ 0.00	\$ 273,741.00	-\$ 273,741.00	\$ 273,741.00	0.00%
Total Other Expenses	\$ 0.00	\$ 22,811.75	-\$ 22,811.75	\$ 22,811.75	0.00%	\$ 0.00	\$ 273,741.00	-\$ 273,741.00	\$ 273,741.00	0.00%
Net Other Income	\$ 0.00	-\$ 22,811.75	\$ 22,811.75	-\$ 22,811.75	0.00%	\$ 0.00	\$ 273,741.00	-\$ 273,741.00	\$ 273,741.00	0.00%
Net Income	-\$ 28,564.37	-\$ 35,752.75	\$ 7,188.38	-\$ 7,188.38	79.89%	-\$ 49,235.14	\$ 429,033.00	\$ 379,797.86	-\$ 379,797.86	11.48%

East Kern Health Care District
Check Detail Report
July 2026

Transaction date	Transaction type	Num	Name	Description	Amount
1135 Mission Bank Checking					
07/06/2026	Expense		Google	GOOGLE WEB F770493581 EAST KERN HEALTH CARE XXXXXXXX7392515 PURCHASE GOOGLE WEB F770493581 26/07/06 EAST KERN HEALTH CARE TRACE #-XXXXXXXXX7392515	195.44
07/15/2026	Expense		Bank of the Sierra	DDA WITHDRAWAL	60,000.00
07/15/2026	Expense		Mission Bank	CASHIERS CHECK FEE	8.00
07/17/2026	Expense		Safeguard	EDI/ACH SAFEGUARD BUSINE A410216800 XXXXXXXX7841544 ISA00 00 ZZREMITCO ZZUSBANK XXXXXX1856U00401 XXXXXX2940P\1 STXXXXXXX6321 EDI/ACH SAFEGUARD BUSINE A410216800 26/07/17 TRACE #-XXXXXXXXX7841544 ISA*00* *00* *ZZ*REMITCO *ZZ*USBANK *260716*1856*U*00401* 003652294*0P*\1 ST*820*161856321\	239.70
07/27/2026	Expense		Ticketmaster	TM-ACH OR MULTIPLE SERVICES	75.00
Total					60,518.14

1283 Bank of Sierra					
07/01/2026	Expense		Hyatt	DBT CRD 0619 29459624 HYATT REG NEWPORT F&B NEWPORT BEACHCA CARD# 3367 DBT CRD 0619 07/02/26 29459624 HYATT REG NEWPORT F&B NEWPORT BEACHCA CARD# 3367	50.79
07/01/2026	Expense		Metro PCS	DDA B/P 1928 20105123 METRO BY T MOBILE MOBI BELLEVUEWA CARD# 3367 DDA B/P 1928 06/30/26 20105123 METRO BY T MOBILE MOBI BELLEVUEWA CARD# 3367	115.00
07/01/2026	Expense		Hyatt	DBT CRD 0619 22459628 HYATT REGENCY NEWPORT B NEWPORT BEACHCA CARD# 3367 DBT CRD 0619 07/02/26 22459628 HYATT REGENCY NEWPORT B NEWPORT BEACHCA CARD# 3367	902.62
07/03/2026	Expense		Payroll	PAYROLL INTUIT 95100635 CCD	546.30
07/03/2026	Expense		Payroll	PAYROLL INTUIT 96316252 CCD	2,541.18
07/03/2026	Expense		Payroll	PAYROLL INTUIT 96316252 CCD	689.70
07/03/2026	Expense		Payroll	PAYROLL INTUIT 95100635 CCD	273.15
07/03/2026	Expense		Payroll	PAYROLL INTUIT 95100635 CCD	516.30
07/03/2026	Expense		Payroll	PAYROLL INTUIT 96316252 CCD	1,015.46
07/03/2026	Expense		Payroll	PAYROLL INTUIT 95100635 CCD	546.30
07/03/2026	Expense		Payroll Tax	TAX INTUIT 45161851 CCD	1,736.57
07/06/2026	Expense		IAP CAREER COLLEGE CALGARYAB	INT FEE 1805 79100004 IAP CAREER COLLEGE CALGARYAB CARD# 3367 INT FEE 1805 07/04/26 79100004 IAP CAREER COLLEGE CALGARYAB CARD# 3367	0.05
07/06/2026	Expense		IAP CAREER COLLEGE CALGARYAB	DBT CRD 1805 79100004 IAP CAREER COLLEGE CALGARYAB CARD# 3367 DBT CRD 1805 07/04/26 79100004 IAP CAREER COLLEGE CALGARYAB CARD# 3367	4.99
07/06/2026	Expense		IAP CAREER COLLEGE CALGARYAB	INT FEE 1805 74100004 IAP CAREER COLLEGE CALGARYAB CARD# 3367 INT FEE 1805 07/04/26 74100004 IAP CAREER COLLEGE CALGARYAB CARD# 3367	0.05
07/06/2026	Expense		IAP CAREER COLLEGE CALGARYAB	DBT CRD 1805 73100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367 DBT CRD 1805 07/04/26 73100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367	4.99
07/06/2026	Expense		IAP CAREER COLLEGE CALGARYAB	DBT CRD 1805 74100004 IAP CAREER COLLEGE CALGARYAB CARD# 3367 DBT CRD 1805 07/04/26 74100004 IAP CAREER COLLEGE CALGARYAB CARD# 3367	4.99
07/06/2026	Expense		IAP CAREER COLLEGE CALGARYAB	INT FEE 1805 73100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367 INT FEE 1805 07/04/26 73100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367	0.05
07/07/2026	Expense		Payroll	PAYROLL INTUIT 98411540 CCD	546.30
07/07/2026	Expense		Payroll Tax	TAX INTUIT 00428281 CCD	129.60
07/07/2026	Expense		FSP Heart Center	DBT CRD 1826 21300766 FSPHEART CPR 800-916-1213CA CARD# 3367 DBT CRD 1826 07/07/26 21300766 FSP*HEART CPR 800-916-1213CA CARD# 3367	359.00
07/08/2026	Expense		American Heart	DBT CRD 2149 26169536 AMERICAN HEART SHOPCPR 888-242-8883TX CARD# 3367 DBT CRD 2149 07/07/26 26169536 AMERICAN HEART SHOPCPR 888-242-8883TX CARD# 3367	67.45
07/09/2026	Expense		IAP CAREER COLLEGE CALGARYAB	DBT CRD 1752 73100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367 DBT CRD 1752 07/09/26 73100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367	4.99
07/09/2026	Expense		IAP CAREER COLLEGE CALGARYAB	INT FEE 1804 77100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367 INT FEE 1804 07/09/26 77100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367	0.05
07/09/2026	Expense		IAP CAREER COLLEGE CALGARYAB	DBT CRD 1746 72100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367 DBT CRD 1746 07/09/26 72100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367	4.99

East Kern Health Care District
Check Detail Report
July 2026

Transaction date	Transaction type	Num	Name	Description	Amount
07/09/2026	Expense		IAP CAREER COLLEGE CALGARYAB	INT FEE 1746 72100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367 INT FEE 1746 07/09/26 72100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367	0.05
07/09/2026	Expense		IAP CAREER COLLEGE CALGARYAB	DBT CRD 1804 77100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367 DBT CRD 1804 07/09/26 77100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367	4.99
07/09/2026	Expense		IAP CAREER COLLEGE CALGARYAB	INT FEE 1752 73100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367 INT FEE 1752 07/09/26 73100003 IAP CAREER COLLEGE CALGARYAB CARD# 3367	0.05
07/10/2026	Expense		Payroll Tax	PAYROLL CALSAVERS ACH CCD	630.00
07/10/2026	Expense		Payroll Tax	PAYROLL CALSAVERS ACH CCD	630.00
07/16/2026	Expense		Amazon	0619 00RWHPF8 AMAZON.COM NV8V06IN3 AMAZON.COM SEATTLEWA G# 3367 POS DEB 0619 07/16/26 00RWHPF8 AMAZON.COM NV8V06IN3 AMAZON.COM SEATTLEWA CH 3367	20.30
07/17/2026	Expense		Payroll	PAYROLL INTUIT 98138403 CCD	961.48
07/17/2026	Expense		Payroll	PAYROLL INTUIT 98138403 CCD	500.77
07/17/2026	Expense		Payroll	PAYROLL INTUIT 98138403 CCD	2,453.09
07/17/2026	Expense		Payroll	TAX INTUIT 41661597 CCD	1,177.64
07/20/2026	Expense		Amazon	DBT CRD 0726 22404915 AMAZON MKTPLJT96Y28S3 AMZN.COM/BILLWA CARD# 3367 DBT CRD 0726 07/19/26 22404915 AMAZON MKTPL*JT96Y28S3 AMZN.COM/BILLWA CARD# 3367	522.97
07/21/2026	Expense		Amazon	DBT CRD 1511 22407309 AMAZON.COM XV02I90L3 AMZN.COM/BILLWA CARD# 3367 DBT CRD 1511 07/21/26 22407309 AMAZON.COM XV02I90L3 AMZN.COM/BILLWA CARD# 3367	113.63
07/21/2026	Expense		Amazon	DBT CRD 0606 28407857 AMAZON MKTPLLI8TJ06K3 AMZN.COM/BILLWA CARD# 3367 DBT CRD 0606 07/22/26 28407857 AMAZON MKTPL*LI8TJ06K3 AMZN.COM/BILLWA CARD# 3367	63.29
07/27/2026	Expense		California Special District Association	DBT CRD 1804 21627181 CALIFORNIA SPECIAL DIS 916-4427887CA CARD# 3367 DBT CRD 1804 07/26/26 21627181 CALIFORNIA SPECIAL DIS 916-4427887CA CARD# 3367	130.00
07/27/2026	Expense		Zoom Video Communications, Inc.	DBT CRD 1039 23100150 ZOOM.COM 888-799-9666 ZOOM.USCA CARD# 3367 DBT CRD 1039 07/26/26 23100150 ZOOM.COM 888-799-9666 ZOOM.USCA CARD# 3367	43.98
07/28/2026	Expense		Human Rights Training	DBT CRD 1635 22100009 HUMAN RIGHTS TRAINING USIDHR.ORGDC CARD# 3367 DBT CRD 1635 07/28/26 22100009 HUMAN RIGHTS TRAINING USIDHR.ORGDC CARD# 3367	197.00
07/28/2026	Expense		USIDHR	DBT CRD 1635 23100009 USIDHR.ORG USIDHR.ORGDC CARD# 3367 DBT CRD 1635 07/28/26 23100009 USIDHR.ORG USIDHR.ORGDC CARD# 3367	29.95
07/07/2026	Bill Payment (Check)	40879	ACE Hardware	Bathroom supplies key	18.93
07/07/2026	Bill Payment (Check)	40880	Axion	Phone #100116992 20260727-20260826	209.70
07/07/2026	Bill Payment (Check)	40881	City of California City water	101730,03/103347,01 Water Bay \$70 B Loop \$284,40	354.40
07/07/2026	Bill Payment (Check)	40882	D. David Hebebrand	#261087 Accounting Services Feb to April 2026 and Payroll Feb to June 2026	5,608.00
07/07/2026	Bill Payment (Check)	40883	Digitech	Alarm #21405 20260630	49.99
07/07/2026	Bill Payment (Check)	40884	Golden Hills IT LLC	#4076 20260801	2,837.30
07/07/2026	Bill Payment (Check)	40885	GoodSuite	#INV304258 Copies over contract amount 20260430	376.60
07/07/2026	Bill Payment (Check)	40886	Mobile Modular	monthly charges #2919723 20260706	972.78
07/07/2026	Bill Payment (Check)	40887	Rubi Rizo	Milage GM Summit	326.08
07/07/2026	Bill Payment (Check)	40888	SCE	8000222683, 8001112753, 8001112989, 8001658860, 8001959862 Inv #126318801060126 20260601 9300 North Loop \$160.00 // 8101 Bay Ave \$276.03	859.90
07/07/2026	Bill Payment (Check)	40889	SDRMA	Workers Comp YR 2025-26, \$1014.75 Property/Liability \$19976.61	20,991.36
07/07/2026	Bill Payment (Check)	40890	SoCalGas	049 013 9910 7 9300 N Loop Inv #126318801060126 20260601 9300 North Loop \$160.00 // 8101 Bay Ave \$276.03	14.79
07/07/2026	Bill Payment (Check)	40891	Spectrum Business/Time Warner	126318801 #126318801060126 Internet Bay \$276.03 + 12.06 N Loop \$160.00 06302026	448.09
07/07/2026	Bill Payment (Check)	40892	Waste Management Corporate Services, Inc.	3942211-4808-0 #3994970-4808-8 May and June 2026	873.24
07/21/2026	Bill Payment (Check)	40893	ACE Hardware	Supplies and carpet cleaner	433.86
07/21/2026	Bill Payment (Check)	40894	Aleshire & Wynder, LLP	Inv #107656 20260713 June billing	3,281.10

East Kern Health Care District
Check Detail Report
 July 2026

Transaction date	Transaction type	Num	Name	Description	Amount
07/21/2026	Bill Payment (Check)	40895	Amazon	#13354143 Light blubs, maint supplies N Loop #A	543.27
07/21/2026	Bill Payment (Check)	40896	Digitech	#21547 20260731	49.99
07/21/2026	Bill Payment (Check)	40897	Golden Hills IT LLC	Quote #1091 USP	1,991.62
07/21/2026	Bill Payment (Check)	40898	Josefito M Lacson, Designer	#2608 Revision Bay Ave \$843.75 N Loop \$3843.75	4,667.50
07/21/2026	Bill Payment (Check)	40899	Mobile Modular	monthly charges #2932808 20260805	972.78
07/21/2026	Bill Payment (Check)	40900	Rubi Rizo	20260701 reimb GM Summit	116.78
07/21/2026	Bill Payment (Check)	40901	SCE	8000222683, 8001112753, 8001112989, 8001658860, 8001959862 20260709 N Loop \$897.82 Bay \$158.47/\$36.57	1,092.86
07/21/2026	Bill Payment (Check)	40902	Spectrum Business/Time Warner	126318801 #126318801120126 20260701 Bay \$170.83 N Loop 276.53	447.36
Total					<u>65,098.34</u>

East Kern Health Care District

Balance Sheet - unaudited - copy

As of Jul 31, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
1135 Mission Bank Checking	384,574.00
1140 Mision Bank Cancer Fund	25,815.42
1145 Cancer Fund CD	12,050.58
1150 Local Agency Fund	784,733.27
1151 LAIF FMV	892.93
1155 Bank of Sierra	24,067.71
Cash on hand	300.00
Total for Bank Accounts	\$1,232,433.91
Accounts Receivable	
1200 Accounts Receivable	0.00
1201 Taxes Receivable - Kern County	0.00
1290 1290 Allowance for Doubtful Accounts	0.00
Total for Accounts Receivable	\$0.00
Other Current Assets	
1299 Other Receivable	0.00
1400 Interest Receivable	0.00
1410 Taxes Receivable	0.00
1495 Prepaid Unit	2,500.00
1498 Prepaid Expenses	46,331.27
1499 Undeposited Funds	0.00
Inventory Asset	0.00
Uncategorized Asset	0.00
Total for Other Current Assets	\$48,831.27
Total for Current Assets	\$1,281,265.18
Fixed Assets	
1500 Land	178,205.00
1510 Buildings	1,310,740.00
1520 Furniture & Equipment	0.00
1530 Improvements	267,751.00
1549 Construction-In-Progress	264,050.00
1550 Accumulated Depreciation	-888,014.00
Total for Fixed Assets	\$1,132,732.00
Other Assets	
1700 Lease Receivable	78,263.00
Total for Other Assets	\$78,263.00
Total for Assets	\$2,492,260.18

East Kern Health Care District

Balance Sheet - unaudited - copy

As of Jul 31, 2026

	Total
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 Accounts Payable	0.00
Total for Accounts Payable	\$0.00
Credit Cards	
TMC Bank VISA	0.00
Total for Credit Cards	\$0.00
Other Current Liabilities	
2050 Accrued Expenses	0.00
2110 Deferred Compensation	0.00
2125 Other Current Liabilities	30.00
2126 Accrued Payroll	0.00
2130 2130 Note Payable - Dalffe	0.00
2140 Lease Deposit	150.00
Total for Other Current Liabilities	\$180.00
Total for Current Liabilities	\$180.00
Long-term Liabilities	
2160 DIR - Leases	75,711.00
Total for Long-term Liabilities	\$75,711.00
Total for Liabilities	\$75,891.00
Equity	
2900 Retained Earnings	2,444,933.55
Net Income	-28,564.37
3000 Opening Bal Equity	0.00
Total for Equity	\$2,416,369.18
Total for Liabilities and Equity	\$2,492,260.18

East Kern Health Care District
Profit and Loss YTD Comparison - unaudited - copy
July 2026

	TOTAL	
	Jul 2026	Jul 2026 (YTD)
Income		
4010 Property Tax Revenues	3,256.79	3,256.79
4015 Reimbursement	890.00	890.00
4030 Lease Income	3,022.65	3,022.65
4040 Interest Income	7,586.31	7,586.31
Transfer	0.00	0.00
Total for Income	\$14,755.75	\$14,755.75
Cost of Goods Sold		
Gross Profit	\$14,755.75	\$14,755.75
Expenses		
6100 General Operating Expenses		
6120 Bank Service Charges	8.00	8.00
6155 Directors Fees	2,700.00	2,700.00
6160 Dues and Subscriptions	239.42	239.42
6243 Modular Unit Rental	1,945.56	1,945.56
6345 Supplies	996.06	996.06
6550 Office Supplies	1,336.49	1,336.49
Total for 6100 General Operating Expenses	\$7,225.53	\$7,225.53
6270 Professional Fees		
6280 Legal Fees	3,281.10	3,281.10
6283 Prof Services Accounting	5,608.00	5,608.00
Total for 6270 Professional Fees	\$8,889.10	\$8,889.10
6300 Repairs & Maintenance		
6310 R&M- North Loop Bldg		
6311 Large Item Repairs & Maint-N.Loop	3,843.75	3,843.75
Total for 6310 R&M- North Loop Bldg	\$3,843.75	\$3,843.75
6318 R&M - Bay Ave		
6319 Fire Damage	843.75	843.75
Total for 6318 R&M - Bay Ave	\$843.75	\$843.75
Total for 6300 Repairs & Maintenance	\$4,687.50	\$4,687.50
6350 Conference and Travel		
6370 Meals	50.79	50.79
6380 Travel	1,345.48	1,345.48
6383 Online Training/Webinars	683.64	683.64
6385 Confernece Fees	130.00	130.00
Total for 6350 Conference and Travel	\$2,209.91	\$2,209.91

East Kern Health Care District
Profit and Loss YTD Comparison - unaudited - copy
July 2026

	TOTAL	
	Jul 2026	Jul 2026 (YTD)
6390 Utilities		
6400 Gas and Electric	1,967.55	1,967.55
6410 Water		
6412 Water 9300 N Loop	284.40	284.40
6414 Water 8051/8101 Bay Ave	70.00	70.00
Total for 6410 Water	\$354.40	\$354.40
6420 Trash	873.24	873.24
6440 Internet/Telephone/Alarm	\$22.89	\$22.89
6330 Alarm Monitoring-Bay Ave Bldg	99.98	99.98
6395 Telephone	324.70	324.70
6442 Internet 9300 N Loop	436.53	436.53
6444 Internet 8051/8101 Bay Ave	5,264.95	5,264.95
Total for 6440 Internet/Telephone/Alarm	\$6,149.05	\$6,149.05
Total for 6390 Utilities	\$9,344.24	\$9,344.24
6560 Payroll Expenses		
6562 Payroll Federal/EDD Taxes	1,258.94	1,258.94
6565 Payroll Wage Expenses	9,704.90	9,704.90
Total for 6560 Payroll Expenses	\$10,963.84	\$10,963.84
Total for Expenses	\$43,320.12	\$43,320.12
Net Operating Income	-\$28,564.37	-\$28,564.37
Other Income		
Other Expenses		
Net Other Income		
Net Income	-\$28,564.37	-\$28,564.37



PROPOSED EKHCD STRATEGIC PLAN 2026-2030

Prepared By

Rubi Rizo

District Manager

East Kern Health Care District

Strategic Plan Development

This Strategic Master Plan was developed to establish a long-range framework for advancing healthcare access, community wellness, behavioral health services, workforce development, strategic partnerships, infrastructure planning, legislative advocacy, and resource expansion throughout the East Kern region.

The plan reflects the East Kern Health Care District's commitment to improving health outcomes, fostering regional collaboration, and building sustainable healthcare solutions that meet the evolving needs of residents across the District's Sphere of Influence.

Plan Period

2026-2030

Contact Information

East Kern Health Care District

District Administration Office

Rubi Rizo, District Manager

"A strong and healthy community is built through collaboration, innovation, and a shared commitment to improving lives. This Strategic Master Plan serves as a roadmap for creating sustainable healthcare solutions, expanding access to care, and ensuring that every resident of East Kern can achieve their best health and well-being. Together, we are building a healthier future for generations to come."

Acknowledgment

The East Kern Health Care District Board of Directors, community stakeholders, healthcare partners, educational institutions, and public agencies contributed valuable insight toward the development of this Strategic Master Plan. Their collaboration supports the District's vision of creating a healthier East Kern through leadership, innovation, and partnership.





Board Resolution

Board adoption of the EKHCD Strategic Master Plan establishing healthcare, wellness, infrastructure, partnership, and advocacy priorities for the District. SEE ATTACHED RESOLUTION

Executive Summary

The East Kern Health Care District Strategic Master Plan serves as a roadmap for improving healthcare access, community wellness, behavioral health services, emergency preparedness, workforce development, and healthcare infrastructure throughout East Kern. Adoption of this plan establishes a policy framework.

The plan positions EKHCD as the region's central leader in health and wellness.

Strategic Vision

To create a healthier East Kern by developing a comprehensive healthcare ecosystem that connects residents with quality care, wellness services, behavioral health resources, and community support close to home.

Strategic Mission

East Kern Health Care District exists to improve health outcomes and quality of life through leadership, collaboration, advocacy, healthcare investment, and innovative community partnerships.

Strategic Pillar 1

Community Health and Wellness

Complete EKHCD Implementation Plan Objectives:

- Finalize governance framework.

- Develop annual reporting structure.
- Monitor strategic plan performance.

Goals/Actions

- Improve community health outcomes.
- Expand preventive healthcare access.
- Increase health education.
- Promote healthy lifestyles.
- Address social determinants of health.

Initiatives/Execution

- Community health fairs
- Mobile health services
- Senior wellness programs
- Wellness initiatives
- Nutrition education programs
- Collaborative partnerships. Partner with schools, churches, and nonprofits.

Strategic Pillar 2

Healthcare Access and Service Expansion

Goals/Actions

Improve access to healthcare services throughout East Kern Health Care District SOI by developing and fostering sustained commitment for service contracts based on need.

Initiatives/Execution

- Community clinic partnerships
- Telehealth expansion
- Urgent care accessibility
- Specialty care partnerships
- Healthcare Partnership Development

Support urgent care expansion initiatives

Conduct annual provider roundtables

Potential Target Partners:

- Ridgecrest Regional Hospital
- Adventist Health
- Kern Medical
- Dignity Health
- Community Clinics
- Federally Qualified Health Centers
- Rural Health Clinics
- Public Health Agencies
- Kern County Public Health
- California Department of Public Health
- Educational Institutions
- CSU Bakersfield
- Cerro Coso Community College
- Antelope Valley College
- Rural Health Offices
- Activities:

Strategic Pillar 3

Behavioral Health Integration

Pursuing methodical alliances with systematic networks with mental wellness organizations offering both in person and telehealth options.

Goals/Actions

- Establish behavioral health provider network.
- Support community mental health awareness campaigns.
- Develop crisis intervention partnerships.
- Expand tele-behavioral health services.
- Promote youth mental health resources.

Initiatives/Execution

- Identify regional behavioral health partners.
- Develop referral pathways.
- Pursue behavioral health grant funding.
- Measure referral volume and service utilization.
- Report progress annually.

Objectives

- Mental health awareness

- Behavioral health partnerships
- Crisis response resources

Strategic Pillar 4

EKHCD may partner with various healthcare organizations with EKHCD to provide space and related support.

Healthcare Campus and Infrastructure Development

EKHCD Long-Term Campus Vision

Goals/Actions

- Complete healthcare campus feasibility study.
- Identify strategic property acquisition opportunities.
- Develop phased facility master plan.
- Explore public-private partnership opportunities.
- Prioritize behavioral health and wellness center development.

Initiatives/Execution

- Establish Capital Development Committee.
- Secure planning and design consultants.
- Develop phased financing strategy.
- Evaluate construction readiness annually.
- Present progress updates to stakeholders.

Potential Components

- Community Health Center
- Healthy Food options and Education
- Behavioral Health Center
- Mental health and counseling services
- Community Wellness Center
- Education, fitness, and outreach
- Medical Office Facilities
- Healthcare provider recruitment
- Emergency Services Partnerships
- Support regional emergency response

- Workforce Development Center
- Healthcare career pipeline programs

Strategic Pillar 5

Healthcare Workforce Development

EKHCD would like to have the opportunity to contribute to the advancement of healthcare workforce development and support the growth of the next generation of healthcare professionals.

Goals/Actions

- Internships
- Career pathway development
- Develop clinical training partnerships.
- Support career awareness programs in local schools.
- Create healthcare workforce pipeline initiatives.

Initiatives/Execution

- Formalize educational institution partnerships.
- Track student participation.
- Pursue workforce development grants.
- Coordinate employer engagement strategy.
- Publish annual workforce development report

Proposed Partnerships

- Cerro Coso Community College
- Mojave Unified
- Antelope Valley College
- CSU Bakersfield
- Healthcare employers

Strategic Pillar 6

Strategic Partnership Development

EKHCD will develop strategic partnerships that expand healthcare access, strengthen community wellness, and align regional resources around shared health priorities.

Goals/Actions

- Develop partnership engagement framework.
- Participate in annual healthcare leadership summits.
- Expand collaborations with public agencies.
- Establish regional resource-sharing agreements.
- Create partner recognition program.

Initiatives/Execution

- Maintain partner database.
- Conduct quarterly partner meetings.
- Establish measurable partnership outcomes.
- Review partnership performance annually.
- Update Board on partnership growth.

Tier One Partners

Healthcare

- Adventist Health
- Good Samaritan
- Ridgecrest Regional Hospital
- Kern Medical
- Dignity Health
- Federally Qualified Health Centers

Government

- Kern County Public Health
- California Department of Public Health
- Department of Health Care Services

Education

- Community colleges
- Universities
- School districts

Strategic Pillar 7

Legislative Affairs and Public Policy

EKHCD will engage local, state, and federal government partners to advance public policy priorities, strengthen advocacy efforts, and secure resources that improve healthcare access across East Kern.

Goals/Actions

- Develop annual legislative agenda.
- Coordinate advocacy visits.
- Organize annual EKHCD Advocacy Day.
- Prepare healthcare impact reports.
- Maintain engagement with elected officials.

Initiative/Execution

- Establish Government Affairs Program.
- Produce quarterly legislative updates.
- Track funding and policy outcomes.
- Participate in state and federal healthcare associations.
- Measure advocacy return on investment.

Local Government

- City Councils
- County Supervisors

State Government

- California Senate
- California Assembly
- State Health Agencies

Federal Government

- Congressional Delegation
- Strategic Consultants
- HRSA
- SAMHSA
- CMS
- USDA Rural Development
- HUD

Activities

- Quarterly legislative briefings

- Health Fairs
- District tours
- Healthcare impact reports
- Annual advocacy day
- State Capitol visits
- Washington D.C. meetings

Strategic Pillar 8

Grant Development and Resource Expansion

EKHCD will establish a strategic grant development team to identify, pursue, and secure funding opportunities that expand resources and advance District priorities.

Lead Grant Writer

Federal Funding Consultant

Foundation Consultant

Economic Development Consultant

Focus Areas

- Rural healthcare
- Behavioral health
- Community wellness
- Healthcare workforce
- Facility development
- Telehealth

Goals/Actions

- Create comprehensive grant pipeline.
- Pursue federal, state, and foundation funding.
- Identify infrastructure and workforce grants.
- Develop annual fundraising strategy.
- Build strategic consultant network.

Initiative/Execution

- Establish Grant Development Team.
- Maintain grant opportunity calendar.
- Track applications and awards.
- Develop grant compliance procedures.
- Report quarterly funding outcomes.

Strategic Pillar 9

Community Engagement and Transparency

EKHCD will strengthen community engagement and transparency by creating consistent opportunities for public input, sharing measurable progress, and ensuring residents remain informed and involved in advancing the District's strategic priorities.

Goals/Actions

- Conduct quarterly town halls.
- Launch annual community survey.
- Create stakeholder advisory councils.
- Publish community health updates.
- Expand digital communications strategy.

Initiatives/Execution

- Develop Community Engagement Plan.
- Implement annual reporting schedule.
- Track participation metrics.
- Publish dashboard of strategic outcomes.
- Conduct annual public satisfaction assessment.

Community Engagement Tools

- Town halls
- Listening sessions
- Community surveys
- Stakeholder summits
- Advisory committees

Annual Deliverables

- Community Health Report
- Legislative Impact Report
- Community Wellness Report
- Strategic Plan Progress Report

SWOT Analysis

The SWOT analysis identifies EKHCD's internal strengths and challenges, as well as external opportunities and risks, to guide strategic decision-making and strengthen long-term planning.

Strengths

- Community-focused mission.
- Strong local leadership.
- Ability to convene with partners.
- Public health district authority.

Weaknesses

- Limited infrastructure.
- Emerging organizational capacity.
- Limited public awareness.

Opportunities

- State healthcare investment.
- Federal rural health funding.
- Hospital partnerships.
- Behavioral health expansion.

Threats

- Workforce shortages.
- Funding competition.
- Regulatory changes.
- Economic uncertainty.

Enterprise Risk Management

EKHCD will use an enterprise risk management framework to proactively identify, assess, and mitigate governance, compliance, funding, workforce, and strategic risks that may affect the District's ability to advance its mission and long-term priorities.

Governance Risk

Board oversight and annual review.

Compliance Risk

Regulatory monitoring.

Funding Risk

Diversified funding strategy.

Workforce Risk

Academic partnerships.

Strategic Risk

Quarterly strategic review process.

Stakeholder Engagement Framework

Stakeholder	Engagement Method
Residents	Town Halls
Providers	Partner Roundtables
Legislators	Quarterly Briefings
Funders	Impact Reports
Schools	Workforce Programs

Five-Year Vision Outcome

By 2030, EKHCD will:

- Be the recognized healthcare leader for East Kern.
- Operate a coordinated healthcare and wellness network.
- Maintain strong legislative partnerships.
- Be a regional advocate for healthcare access.
- Support healthcare workforce development.
- Pursue development of a health and wellness campus model.
- Expand behavioral health services.
- Strengthen emergency response partnerships. Increase access to preventive and primary care services.

KEY PERFORMANCE INDICATORS

Pillar 1: Community Health & Wellness

Strategic Goal

Improve overall community health outcomes

Objective	Action	KPI	Strategic Outcome
Increase preventive care	Health fairs	% of participants receiving screenings	Earlier disease detection
Improve health education	Wellness campaigns	Number of residents reached	Better health literacy
Promote healthy lifestyles	Nutrition workshops	Program completion rate	Reduced chronic disease risk
Expand access	Mobile health services	Number of residents served	Increased healthcare access

Board-Level KPI

☒ Community Preventive Care Utilization Rate

Pillar 2: Healthcare Access & Service Expansion

Strategic Goal

Improve healthcare access throughout East Kern

Objective	Action	KPI
Increase provider availability	Partnership agreements	Number of active provider agreements
Expand service availability	Specialty care recruitment	Number of specialties added
Increase virtual access	Telehealth expansion	Telehealth visits facilitated

Reduce service gaps

Annual access
assessment

Percentage of identified gaps
addressed

Board-Level KPI

- ✓ Residents with access to care within 30 minutes of residence

Pillar 3: Behavioral Health Integration

Strategic Goal

Expand behavioral health services and awareness

Objective	Action	KPI
Increase awareness	Public campaigns	Individuals reached
Improve access	Provider partnerships	Behavioral health providers participating
Strengthen referrals	Referral system	Successful referrals completed
Improve crisis support	Crisis partnerships	Response capacity established

Board-Level KPI

- ✓ Behavioral Health Service Utilization Rate

Pillar 4: Healthcare Campus & Infrastructure

Strategic Goal

Develop a sustainable healthcare campus model.

Objective	Action	KPI
Advance planning	Feasibility study	Completion percentage
Secure facilities	Site acquisition	Number of sites evaluated
Obtain funding	Capital fundraising	Dollars secured
Complete development phases	Master plan implementation	Milestones completed on schedule

Board-Level KPI

- ✓ Healthcare Campus Project Completion %

Pillar 5: Workforce Development

Strategic Goal

Develop the next generation of healthcare professionals

Objective	Action	KPI
Support education	Scholarships	Scholarships awarded
Increase hands-on experience	Internships	Internship placements
Build workforce pipeline	Career programs	Students entering healthcare pathways
Strengthen partnerships	Academic agreements	Active educational partners

Board-Level KPI

- ✓ Healthcare Pipeline Participants Annually

Pillar 6: Strategic Partnership Development

Strategic Goal

Leverage partnerships to expand healthcare services.

Objective	Action	KPI
Expand collaborations	New MOUs	Agreements executed
Strengthen engagement	Quarterly meetings	Participation rate
Increase shared initiatives	Joint projects	Projects implemented
Improve partner value	Annual evaluations	Partner satisfaction score

Board-Level KPI

- ✓ Active Strategic Partnerships

Pillar 7: Legislative Affairs & Public Policy

Strategic Goal

Advance policies and resources that improve healthcare access

Objective	Action	KPI
Increase advocacy	Legislative visits	Meetings completed
Strengthen visibility	Advocacy events	Participants attending
Influence policy	Position letters supported	Policy initiatives advanced
Secure resources	Funding requests	Grant and appropriation dollars received

Board-Level KPI

✓ Public Funding Secured Through Advocacy

Pillar 8: Grant Development & Resource Expansion

Strategic Goal

Diversify funding and expand resources

Objective	Action	KPI
Increase opportunities	Grant submissions	Applications submitted
Improve success rate	Grant strategy	Award percentage
Diversify revenue	New funding sources	Number of funders
Ensure compliance	Reporting	On-time reports submitted

Board-Level KPI

✓ Total Grant Dollars Secured

Pillar 9: Community Engagement & Transparency

Strategic Goal

Increase public trust and community engagement.

Objective	Action	KPI
Increase participation	Town halls	Attendance
Gather feedback	Surveys	Responses received
Improve transparency	Public reports	Reports published
Expand communications	Digital outreach	Website/social engagement

Board-Level KPI

- ✓ Community Trust & Engagement Index

Recommended EKHCD Executive Scorecard

I suggest limiting Board reporting to **12-15 enterprise KPIs** rather than hundreds of activity metrics.

Community Impact

- Residents Served
- Preventive Screenings Completed
- Community Satisfaction Score

Healthcare Access

- New Healthcare Services Added
- Telehealth Utilization
- Provider Partnerships

Behavioral Health

- Behavioral Health Referrals

- Crisis Response Resources Added

Infrastructure

- Campus Development Progress

Workforce

- Students Supported
- Internship Placements

Funding & Advocacy

- Grant Dollars Awarded
- Legislative Funding Secured

Organizational Health

- Active Partnerships
- Strategic Plan Milestones Achieved

Community Engagement

- Public Participation Rate
- Transparency Score

A useful rule for EKHCD is:

70% Outcome KPIs (healthcare access, residents served, funding secured, health outcomes)

20% Operational KPIs (projects completed, reports issued)

10% Activity KPIs (meetings held, events conducted)

EAST KERN HEALTH CARE DISTRICT

BOARD RESOLUTION NO. 2026-03

ADOPTING THE 2026-2030 STRATEGIC PLAN

**A RESOLUTION OF THE BOARD OF DIRECTORS OF THE EAST KERN HEALTH CARE DISTRICT
ADOPTING THE 2026-2030 STRATEGIC PLAN AND AUTHORIZING IMPLEMENTATION OF ITS
GOALS, OBJECTIVES, AND STRATEGIC INITIATIVES**

WHEREAS,

The East Kern Health Care District ("EKHCD") is committed to improving the health, wellness, and quality of life of residents throughout the District through community leadership, healthcare partnerships, advocacy, and strategic investment; and

WHEREAS,

The Board of Directors recognizes the importance of long-term planning to ensure the District's continued effectiveness, sustainability, and responsiveness to community healthcare needs; and

WHEREAS,

The 2026–2030 Strategic Plan establishes a framework for advancing healthcare access, community wellness, stakeholder engagement, legislative advocacy, partnership development, grant acquisition, and organizational effectiveness; and

WHEREAS,

The Strategic Plan incorporates input from community stakeholders, public agencies, healthcare organizations, consultants, and District leadership; and

WHEREAS,

Implementation of the Strategic Plan will position EKHCD to strengthen partnerships, expand community impact, increase awareness of healthcare needs, and support positive health outcomes throughout the East Kern region;

NOW, THEREFORE, BE IT RESOLVED THAT:

Section 1. Adoption

The Board of Directors hereby adopts the East Kern Health Care District 2026–2030 Strategic Plan as the official strategic planning framework of the District. The Strategic Plan is a policy and planning document and does not, by itself, approve or authorize any specific contract, expenditure, grant, property transaction, capital project, service agreement, or other action requiring separate Board approval.

Section 2. Authority to Implement

The District Manager is authorized to administer the Strategic Plan within Board-approved budgets, contracts, policies, and delegated authority. Consultants and strategic partners have no independent authority to bind the District. Any action requiring Board approval shall be presented separately to the Board.

Section 3. Strategic Priorities

The District recognizes the Strategic Plan as a prioritized framework for guiding its goals, objectives, and initiatives.

Section 4. Monitoring and Reporting

The District Manager shall provide periodic reports to the Board regarding progress toward Strategic Plan goals and key performance indicators.

Section 5. Annual Review

The Strategic Plan shall be reviewed annually by the Board of Directors and may be amended as necessary to address emerging community needs and organizational priorities.

Section 6. Effective Date

This Resolution shall become effective immediately upon adoption.

PASSED, APPROVED, AND ADOPTED

by the Board of Directors of the East Kern Health Care District on the ____ day of _____, 2026.

Board Legal Counsel Signature _____

BOARD OF DIRECTORS

Board President

Date: _____

Board Vice President

Date: _____

Board Secretary

Date: _____

Board Treasurer

Date: _____

Director

Date: _____

CERTIFICATION

I hereby certify that the foregoing Resolution was duly adopted by the Board of Directors of the East Kern Health Care District at a regular meeting held on the ____ day of _____, 2026.

Rubi Rizo
District Manager
East Kern Health Care District

Date: _____

Document Cover Attribution

**EAST KERN HEALTH CARE DISTRICT
2026-2030 STRATEGIC PLAN**

Prepared By:

Rubi Rizo

District Manager

East Kern Health Care District

Approved By:

Board of Directors

East Kern Health Care District

Version 1.0

Effective Upon Board Approval

2027-2028 Strategic Planning Cycle



Staff Report

Name: Rubi Rizo

Position: Acting District Manager

Reporting Period 08/15/26-09/01/26

Reporting on:

- I. SAFETY ISSUES!!
- II. UPDATES ON
PROJECTS/BUILDINGS
- III. CLASS, LAIF and MISSION
- IV. CERT Certification
- V. Resolution and Ordinances (
BANK TRANSFERS),
- VI. Senior Living AD MDN
- VII. Chapter 4, Investments
- VIII. Sales of Tax Defaulted Properties
September 14th-16th 2026
- IX. Community Health Grant
Program DRAFT and Resolution

Goals: MANY (=

Director's Comments:

AGENDA ITEM V item (a) Pages 57-90

Breakdown Process

Josecito Lacson <joselitomlacson@gmail.com>
To: Rubi Rizo <rrizo@ekhcd.org>

Thu, Aug 27, 2026 at 7:21 P

Rubi,

I spoke to Tiffany (Cal city building inspector) on Aug. 11, 2026. Tiffany confirmed in our phone call that the city will require a soils compaction inspection by a third party engineering firm.

I'm not sure what you mean by the correct documentation, I will clarify this with you tomorrow morning.

Thanks,

Josecito Lacson
Consultant Project Manager
East Kern Health Care District

From: Rubi Rizo <rrizo@ekhcd.org>
Sent: Thursday, August 27, 2026 4:13 PM
To: joselitomlacson@gmail.com <joselitomlacson@gmail.com>
Subject: Breakdown Process
[Quoted text hidden]

EAST KERN HEALTH CARE DISTRICT

CONSTRUCTION & BUILDING UPDATE

9300 North Loop Boulevard ADA Accessibility Improvement Project

BOARD MEETING DATE: September 1st, 2026

PREPARED BY: Rubi Rizo, District Manager

PROJECT OVERVIEW

The East Kern Health Care District continues to advance ADA accessibility improvements at the District-owned property located at 9300 North Loop Boulevard.

Site compaction testing and Change Order No. 1 for additional accessibility improvements have been approved, subject to:

- Receipt of City documentation confirming the requirement for compaction testing.
 - Clarification of payor and payee responsibilities associated with the approved adjustments.
 - Legal review to ensure compliance with existing tenant lease agreements and occupancy requirements.
-

PROJECT UPDATE

On August 28, 2026, a site walkthrough was conducted with Joselito Lacson, Ryan of Medallion Construction, and project subcontractor representatives.

The purpose of the walkthrough was to evaluate site conditions and ensure all temporary and permanent routes of travel, entrances, and exits remain safe, accessible, and ADA-compliant throughout construction activities.

During the review, two access points serving occupied tenant spaces were identified where construction activities may temporarily impact ingress and egress. While modifications to these areas are necessary to achieve ADA compliance, measures will be implemented to maintain safe and accessible routes throughout the duration of the project.

TENANT COMMUNICATION

The District Manager has communicated directly with tenant office managers and management representatives regarding:

- Project scope and objectives
- Anticipated construction impacts
- Project timelines
- Temporary accessibility accommodations
- Access route modifications
- Ongoing communication procedures

Tenant representatives have been informed of the proposed solutions and understand the necessity of the improvements to meet accessibility standards. The District will continue providing updates throughout the project to minimize disruptions and maintain open communication.

PROJECT RESPONSIBILITIES

MEDALLION CONSTRUCTION (RYAN)

- Coordinate required project documentation with Tiffany.
- Assist with project scheduling and implementation.
- Complete approved accessibility improvements in accordance with project requirements.

ADA COMPLIANCE OVERSIGHT (JOSELITO LACSON)

- Monitor ADA compliance throughout construction.
- Verify all temporary and permanent accessible routes, entrances, and exits meet applicable standards.
- Ensure accessibility is maintained during all phases of construction.

DISTRICT MAINTENANCE TECHNICIAN

- Maintain clean, safe, and orderly work areas.
- Ensure pedestrian pathways remain accessible.
- Assist with temporary routing and site safety measures.
- Support construction operations while minimizing impacts to tenants and visitors.

DISTRICT MANAGER

- Coordinate with tenants, contractors, and project stakeholders.
 - Provide ongoing project updates and scheduling notifications.
 - Coordinate legal review regarding lease compliance considerations.
 - Monitor project progress and address concerns as they arise.
-

ADDITIONAL ACCESSIBILITY IMPROVEMENTS

It has been determined that the double-door entrance utilized by West Point will require replacement ADA-compliant door hardware and associated accessibility modifications to comply with current accessibility requirements.

To maintain public safety and accessibility during construction, the following temporary measures will be implemented:

- Temporary construction fencing around active work areas.
 - ADA-compliant accessible parking and directional signage.
 - Maintenance of accessible routes of travel at all times.
 - Ongoing monitoring of site safety and accessibility.
-

NEXT STEPS

1. Obtain City documentation supporting the compaction testing requirement.

2. Clarify payor and payee responsibilities for approved project adjustments. Joselito stated The District Pays Bruin since the order was for outside source to do the compacting testing. The district pays Medallion with Medallion paying Genuine Concrete.
 3. Obtain legal counsel review regarding tenant lease compliance.
 4. Implement temporary accessibility and safety measures.
 5. Complete ADA accessibility improvements and related site work.
 6. Provide progress updates to the Board as construction advances.
-

Respectfully Submitted,

Rubi Rizo
District Manager
East Kern Health Care District



INTERNATIONAL ASSOCIATION OF PROFESSIONS CAREER COLLEGE

The Faculty and Board of Trustees of the College hereby confer on

Rubi Rizo

this certificate in recognition of successful completion of the
academic requirements of the certificate program

GRANT WRITER

as witnessed and certified by the seal of the International Association
of Professions Career College this 28th day of July, 2026.

Academic Director

A handwritten signature in blue ink, appearing to read "J. Gould", written over a horizontal line.



Chair of the Board of Trustees

A handwritten signature in blue ink, appearing to read "J. Rizo", written over a horizontal line.



INTERNATIONAL ASSOCIATION OF PROFESSIONS CAREER COLLEGE

The Faculty and Board of Trustees of the College hereby confer on

Charolott Feldman

this certificate in recognition of successful completion of the
academic requirements of the certificate program

GRANT WRITER

as witnessed and certified by the seal of the International Association
of Professions Career College this 5th day of August, 2026.

J. Gould

Academic Director



[Signature]

Chair of the Board of Trustees

CALIFORNIA CLASS TERM SERIES II INDICATIVE RATES AS OF 07/06/2026

Every Dollar Matters. Make Every Dollar Count.

A pooled investment vehicle designed to deliver a fixed rate of return while prioritizing capital preservation, planned-date liquidity, and competitive yields - *built on the same high-quality credit exposures as the California CLASS Prime Fund*. **Orders must be placed by Wednesday, 12:00 p.m. PT.**

Term Series II Rates

Months	Days	Date*	Net Indicative Rate (365 Basis)
2	60	9/5/2026	3.69%
3	90	10/5/2026	3.74%
4	120	11/4/2026	3.80%
5	150	12/4/2026	3.87%
6	180	1/3/2027	3.87%
7	210	2/2/2027	3.92%
8	240	3/4/2027	3.98%
9	270	4/3/2027	4.01%
10	300	5/3/2027	4.03%
11	330	6/2/2027	4.07%
12	365	7/7/2027	4.12%

**A range of additional terms is available for each month, with maturities that can be tailored to meet your specific needs. Rates for maturities longer than 270 days are provided for indicative purposes only. Please contact a member of the team for customized offerings.*

Term Series II (TS II)

investments are funded through the existing California CLASS subaccount of your choosing, giving you additional visibility into your investment reporting.



Rated AA+ by Fitch Ratings



Minimum Investment of \$1,000,000 Per Term



Competitive, Fixed Rate of Return



Customized Redemption Date Selected by You!

For institutional use only. All investment rates are quoted net of fees and on a 365 basis unless noted otherwise. Withdrawal prior to the planned redemption date (maturity): redemption value per share equals the purchase price plus dividends earned to date, reduced by any losses incurred by the Series, if any, and any early redemption penalty. Data unaudited. Charts and/or values presented may not add up precisely to absolute figures due to rounding. Performance results are shown net of all fees and expenses and reflect the reinvestment of dividends and other earnings. Many factors affect performance including changes in market conditions and interest rates and in response to other economic, political, or financial developments. Investment involves risk including the possible loss of principal. No assurance can be given that the performance objectives of a given strategy will be achieved. California CLASS is not a bank. An investment in California CLASS is not insured or guaranteed by the Federal Deposit Insurance Corporation or any other government agency. Although the California CLASS stable NAV fund(s) seek to preserve the value of your investment at \$1.00 per share, this is not guaranteed. Please review the applicable Information Statement(s) before investing. **Past performance is no guarantee of future results. Any financial and/or investment decision may incur losses.**

PMA Financial Network, LLC, PMA Securities, LLC, PMA Asset Management, LLC, and Public Trust Advisors, LLC, (collectively "PTMA") are under common ownership. Public Trust Advisors, LLC and PMA Asset Management, LLC, are both SEC registered investment advisers. PMA Securities is a broker-dealer and municipal advisor registered with the SEC and MSRB and is a member of FINRA and SIPC. Registration with the SEC does not imply a certain level of skill or training. Marketing, securities, institutional, and municipal advisory services are offered through PMA Securities, LLC. Public Trust Advisors and PMA Asset Management provide investment advisory services primarily to local government investment pools ("Funds") and separate accounts. All other products are provided by PMA Financial Network, LLC. For more information, please visit us at <http://www.ptma.com/>.

INVESTING MADE EASY.

Offering your local government a comprehensive approach to investing your funds.

Investment Option	Prime	Enhanced Cash	Term Series II
Portfolio Type	Prime-Style	Enhanced Cash	Target Maturity Fund
Purpose	Short-term liquidity	Strategic Reserves	Strategic Reserves
Rating	AAAm	AAAf/S1	AAAf
Liquidity Offered	Daily	Next-Day	Held to Maturity
Minimum Investment	None	None	\$1 Million
Withdrawals	Unlimited	Unlimited	Planned Redemption Date
Investment Horizon	Day-to-Day	12-18 Months	60 to 365 Days
Dividends	Applied Daily	Accrue Daily, Paid Monthly	Accrue Daily, Paid at Maturity
WAM	≤60 days	90-200 Days	N/A
Net Asset Value (NAV)	Stable \$1.00 per share	Fluctuating	Principal at Maturity

Explore Your Investment Options!

California CLASS and California CLASS Enhanced Cash provide daily and next-day liquidity with no minimum investment requirement!

Prime		Enhanced Cash	
Daily Yield ¹	7-Day Yield ²	Daily Yield ¹	7-Day Yield ²
3.72%	3.71%	3.79%	3.80%

Yield information referenced above are as of July 2, 2026. ¹The California CLASS 7-Day Yield refers to income generated over the previous seven-day period; the income is then annualized. Data unaudited. Charts and/or values presented may not add up precisely to absolute figures due to rounding. Performance results are shown net of all fees and expenses and reflect the reinvestment of dividends and other earnings. Many factors affect performance including changes in market conditions and interest rates and in response to other economic, political, or financial developments. Investment involves risk including the possible loss of principal. No assurance can be given that the performance objectives of a given strategy will be achieved. California CLASS is not a bank. An investment in California CLASS is not insured or guaranteed by the Federal Deposit Insurance Corporation or any other government agency. Although the California CLASS stable NAV fund(s) seek to preserve the value of your investment at \$1.00 per share, this is not guaranteed. Please review the applicable Information Statement(s) before investing. **Past performance is no guarantee of future results. Any financial and/or investment decision may incur losses.**

The California CLASS prime-style portfolio is rated 'AAAm' by S&P Global Ratings. A 'AAAm' rating by S&P Global Ratings is obtained after S&P evaluates a number of factors including credit quality, market price exposure, and management. For a full description on rating methodology, please visit www.spglobal.com. California CLASS Enhanced Cash is rated 'AAAf/S1' by FitchRatings. California CLASS Term Series II is rated 'AAAf' by FitchRatings. The 'AAAf' rating is Fitch's opinion on the overall credit profile within a fixed-income fund/portfolio and indicates the highest underlying credit quality of the pool's investments. The 'S1' volatility rating is Fitch's opinion on the relative sensitivity of a portfolio's total return and/or net asset value to assumed changes in credit spreads and interest rates. The 'S1' volatility rating indicates that the fund possesses a low sensitivity to market risks. For a full description on rating methodology, please visit www.fitchratings.com. Ratings are subject to change and do not remove credit risk.

PMA Financial Network, LLC, PMA Securities, LLC, PMA Asset Management, LLC, and Public Trust Advisors, LLC, (collectively "PTMA") are under common ownership. Public Trust Advisors, LLC and PMA Asset Management, LLC, are both SEC registered investment advisers. PMA Securities is a broker-dealer and municipal advisor registered with the SEC and MSRB and is a member of FINRA and SIPC. Registration with the SEC does not imply a certain level of skill or training. Marketing, securities, institutional broker-dealer and municipal advisory services are offered through PMA Securities, LLC. Public Trust Advisors and PMA Asset Management provide investment advisory services primarily to local government investment pools ("Funds") and separate accounts. All other products are provided by PMA Financial Network, LLC. For more information, please visit us at <http://www.ptma.com/>.

Official website of the State of California



State of California
Office of the
State Treasurer

LAIF Monthly Statements

LAIF Monthly Statement

EAST KERN HEALTH CARE DISTRICT
ADMINISTRATOR
P.O. BOX 2546
CALIFORNIA CITY, CA 93504

LAIF Account #: 20-15-002
July 2026 Statement

4.17% increase

Effective Date	TXN Date	TXN Type	Confirm Number	Web Confirm Number	Authorized Caller	Amount
7/15/2026	7/14/2026	QRD	1802730	N/A	SYSTEM	7,586.31

Account Summary

Beginning Balance:	777,146.96
Total Deposit:	7,586.31
Total Withdrawal:	0.00
Ending Balance:	784,733.27

Official website of the State of California



State of California
Office of the
State Treasurer

LAIF Monthly Statements

LAIF Monthly Statement

EAST KERN HEALTH CARE DISTRICT
ADMINISTRATOR
P.O. BOX 2546
CALIFORNIA CITY, CA 93504

LAIF Account #: 20-15-002
July 2025 Statement

Effective Date	TXN Date	TXN Type	Confirm Number	Web Confirm Number	Authorized Caller	Amount
7/15/2025	7/14/2025	QRD	1778411	N/A	SYSTEM	8,164.00

Account Summary

Beginning Balance:	745,159.60
Total Deposit:	8,164.00
Total Withdrawal:	0.00
Ending Balance:	753,323.60



MISSION BANK

ICS ACCOUNT

WHO WE ARE

Our core purpose is to fuel and grow vibrant and prosperous communities.

OUR VISION

Mission Bank is the best business bank in California. Our brand represents the highest quality people and service. Business owners, organizational leaders and professionals desire to bank with us because of our reputation.

VALUES & BEHAVIORS

Integrity | "Walk Your Talk"

- We act with fairness, consistency and sincerity.
- We demonstrate our values through our actions.
- We speak honestly and truthfully and keep our commitments.
- We do what is right for our customers, team members and shareholders.

Drive | "Good is the Enemy of Great"

- We seek out and embrace continuous improvement.
- We empower team members to challenge the status quo.
- We encourage and support team member growth.

Ownership | "Run It Like you Own It"

- We make decisions like we own Mission Bank.
- We make Mission Bank and our communities the best place to live and work.
- We accept responsibility for our decisions and performance.

Collaboration | "Team Before Self"

- We consistently align team member goals with Mission Bank goals.
- We support and encourage open communication and promote unity among team members.
- We develop, implement and measure partnerships and alliances to accomplish Mission Bank's longterm goals.
- We respect and support group decisions.

STRATEGIC ANCHORS

- **Human Capital**
The foundation of our success is to attract, hire, train and promote the best people
- **Asset Quality and Internal Controls**
Maintain sound asset quality and internal controls to manage risk effectively as the Bank grows
- **Expense Control**
Maintain efficient operations through prudent expense control
- **Best Business Banking Experience**
Our customers desire to bank with us because of our extensive personal service
- **Revenue Growth**
Grow top line revenue to offset rising costs and provide opportunities for advancement

2028 GOAL

Assets	\$8 Billion
Equity	\$725 Million
Annual Earnings	\$130 Million
ROAA	1.60%
ROAE	18%



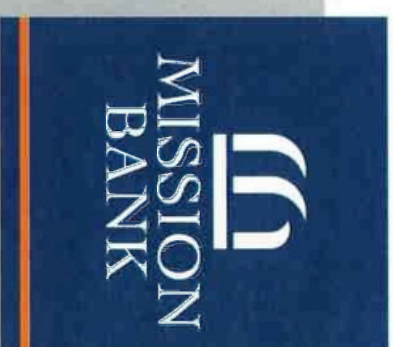
Current LAIF account

- Limited monthly transactions (15) depending.
- Difficulty holding sub accounts
- Cut off times for transactions
- Lower returns during some market conditions
- Not FDIC insured
- Current yield 3.81%



Mission Bank Service comparison

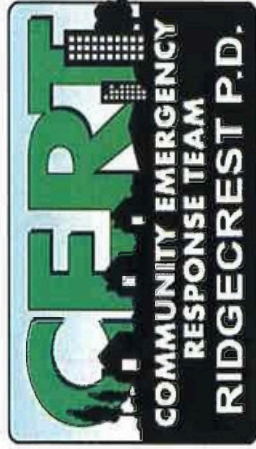
- 0 fees
- Accessibility through our treasury management services.
 - Making transfers, usage and record keeping more accessible.
- ICS, provides FDIC coverage for high balance accounts.
- Offering yield, 3.25%



The Mission Bank Difference: Personalized Service, Local Impact:



- **Dedicated Relationship Banker:** Direct access to a banker who understands your needs—no call centers.
- **Local Impact:** Your deposits help support small businesses and strengthen the communities we serve.
- **Fast Access to Funds:** Same-day access to available funds to support your operations.
- **Personalized Solutions:** Customized treasury management and cash management services.
- **Local Decision-Making:** Faster responses and a banking relationship built on trust.



Certificate of Training

Rubi Rizo

has successfully completed the 20-hour

Community Emergency Response Team

Basic Course

On August 12th 2026

Presented by Indian Wells Valley CERT

In partnership with the Kern County Fire Department

 #7884

Nathan Lloyd

SGT Ridgecrest Police Dept.

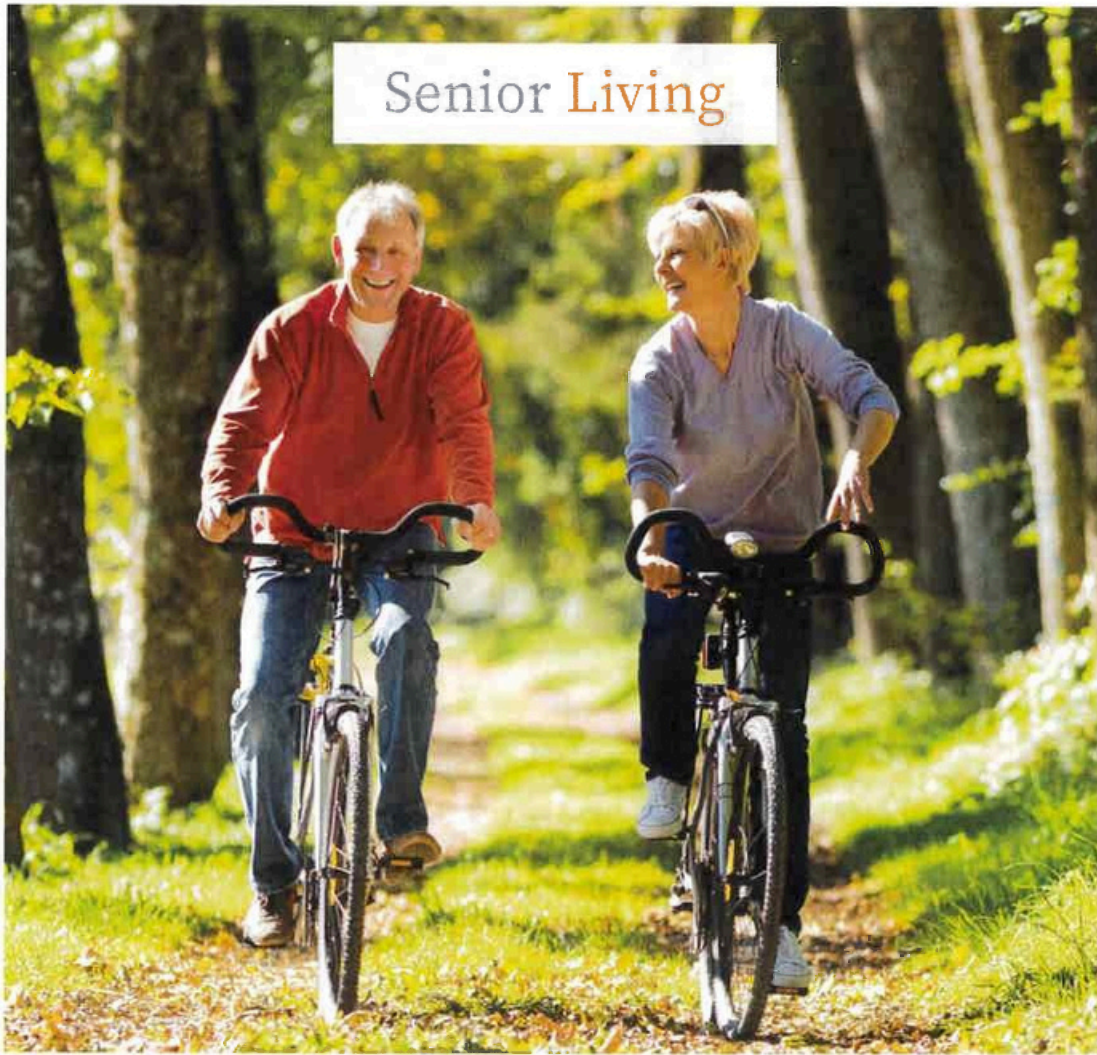




Brenda Dawson

Lead Instructor/Coordinator

Senior Living



10x2 Sponsorship

\$87.50
Color included

Deadline 9/2/2026, Publication 9/9/2026

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Desert News Since 1938
desertnews.com News & Information 24/7

760-373-4812 Misty

661-972-3596 Jerry

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Chapter 4. Investments

3-4.001 GENERAL

The General Manager may deposit monies only as set forth in this Chapter.
~~Investments shall be approved by the Board in accordance with the Government Code.~~

3-4.002 BASIC POLICY AND STATEMENT OF OBJECTIVES

In order of importance, the following criteria shall be followed in the investment program:

- (a) Safety - Investments shall be made in a manner which ensures the preservation of principal and accrued interest. Diversification in types of investments is required to meet this goal.
- (b) Return on Investment - Investments shall be made to produce an acceptable rate of return after first considering safety and liquidity.
- (c) Liquidity - Investments shall be made whose maturity date is compatible with cash flow requirements to permit rapid conversion into cash without a substantial loss of value.

3-4.003 PRUDENT PERSON

Investments shall be made as if by a prudent person using the same discretion and intelligence a person would use in managing personal affairs and certainly not for speculation.

3-4.004 PERMITTED INVESTMENT

- (a) The Finance Committee may invest monies not required for expenditure during the terms of the investment without first securing further Board approval if the investment is one of the following types:
 - (1) Local Agency Investment Fund of the State of California (LAIF).
 - (2) Time certificates of deposits issued by a nationally or state chartered bank or a state or federal association located within the State of California if fully secured by federal insurance or approved collateral at the required percentage of market value.
 - (3) United States treasury notes, bonds, bills, or certificates of indebtedness or those for which the full faith and credit of the United States are pledged for payment of principal and interest.
- (b) The Finance Committee may invest monies not required for expenditure during the term of the investment only after securing further Board approval if the investment is one of the following types:
 - (1) Bonds issued by the District.
 - (2) Registered state warrants or treasury notes or bonds of the State of California or by a department board, agency or authority of the State.
 - (3) Bonds, notes, warrants for other evidences of indebtedness of any local agency within this state.

- (4) Obligations issued by banks or cooperatives, federal land banks, federal intermediate credit banks, federal home loan banks, the Federal Home Loan Bank Board, the Tennessee Valley Authority, or in obligations, participation or other instruments of or issued by or fully guaranteed as to principal and interest by the Federal National Mortgage Association; or in guaranteed portions of Small Business Administration notes; or in obligations, participation or other instruments of, or issued by a federal agency, or a United States Government sponsored enterprise.
- (5) Repurchase agreements for securities.
- (6) Time certificates of deposit issued by a nationally or state-chartered bank or a state or federal association located outside of the State of California if secured by federal insurance.
- (c) No investment shall be purchased:
 - (1) On margin;
 - (2) "Forward" or "in the future";
 - (3) Based on foreign currency; or
 - (4) Which are shares of beneficial interest issued by diversified management companies as described in Government Code Section 53601(l).
- (d) No investment shall be made with a maturity date greater than five years from the date of purchase unless specifically authorized by the Board or as a part of a program no less than three months prior to the date of purchase.

3-4.005 INVESTMENT PROCEDURE

- (a) In making investments the District shall observe the limitations contained in Government Code, including Section 53601, and stated herein.
- (b) The Finance Committee is responsible for selecting the proper mix of investments taking into account limits imposed by law and the need for liquidity. When deposits or investments owned by the District mature or when other monies are available for investment or deposit, the monies may be deposited or invested in the Local Agency Investment Fund or other permitted investments.
- (c) Investments shall be held in the name of the District. Investment documents shall be held for safekeeping in the District vault or in a depository approved by the Board. The Board shall execute such documents necessary to provide evidence of the Treasurer's trading authority as set forth herein.

3-4.006 REPORTS

- (a) The General Manager shall present quarterly reports on investments to the Board. The report shall show: the type of investment, how title is held, institution, date of maturity, amount of deposit, current market value for all securities with a maturity of more than 12 months, rate of interest, the relationship of each investment to this investment policy, information showing that expenditure requirements can be met in the following quarter and specify investments made pursuant to Government Code Section 53601(i), 53601.1 and 53635(i).

- (b) The finance committee shall review investments held by the District on or about January 1 and July 1 of each year and shall make a report and recommendation to the Board concerning implementation or changes in this policy after each such review.
 - (c) This investment policy shall be reviewed annually or more often, as necessary.
-



Jordan Kaufman
Treasurer and Tax Collector
Chase Nunneley
Assistant Treasurer and Tax Collector

July 31, 2026

East Kern Hospital District
P. O. Box 2546
California City CA 93505

Subject: Sale of Tax-Defaulted Property September 14-16, 2026

Dear Taxing Agency:

In accordance with Revenue and Taxation (R&T) Code Section 3700, enclosed is a copy of Kern County Board of Supervisors' Resolution No. 2026-186, dated May 19, 2026. This resolution directs the Treasurer-Tax Collector to proceed with a public auction sale of certain tax-defaulted properties that may be in your district and on which your district has the right to levy taxes or assessments.

Please be advised that State law allows the Treasurer-Tax Collector, at his discretion, to sell parcels that receive no bid at a lower minimum bid at this same sale. Additionally, any parcel remaining unsold may be resold within a 90-day period and any new parties of interest shall be notified in accordance with R&T Code Section 3701. Pursuant to R&T Code Section 3704.5, we will advertise and sell the properties on an Internet auction website.

If there is a property in which your district is levying taxes or assessments, and you have no objection to such a sale, please execute and return the enclosed consent.

Sincerely,

Jordan Kaufman
Treasurer - Tax Collector

By: Traci Tewksbury

encl: Board of Supervisor's Resolution
Exhibit A
Consent Form
Return Envelope





Jordan Kaufman
Treasurer and Tax Collector
Chase Nunneley
Assistant Treasurer and Tax Collector

CONSENT

Jordan Kaufman
Treasurer-Tax Collector
1115 Truxtun Avenue, 2nd Floor
Bakersfield, CA 93301
Attention: Tax Sale Department



JORDAN KAUFMAN
Kern County Treasurer - Tax Collector
1115 TRUXTUN AVE FL 2ND
BAKERSFIELD CA 93301-4640

Re: **Sale of Tax-Defaulted Property on September 14-16, 2026**

Dear Mr. Kaufman:

Please be advised that in accordance with Revenue and Taxation Code Section 3700, the undersigned taxing agency consents to the sale of certain tax-defaulted properties as approved by the Kern County Board of Supervisors, in Resolution No. 2026-186, dated May 19, 2026.

Taxing Agency: East Kern Hospital District

By: Rubi Rizo

Title: District Manager

Date: 8/27/2016

Email: rrizo@ekhcd.org



Section 2. IT IS RESOLVED by the Board of Supervisors of the County of Kern, State of California, as follows:

1. That approval is hereby granted for said sale as set forth in said Notice and that the Treasurer-Tax Collector is hereby directed to sell the property in the said Notice pursuant to Chapter 7, Part 6, Division 1 of the California Revenue and Taxation Code.

2. The Clerk of this Board shall transmit copies of this Resolution to the following:

Treasurer-Tax Collector
Auditor-Controller
County Counsel

#28Q5594-JHR

COPIES FURNISHED:
<i>See above</i>
<i>5/18/2026 SR</i>